This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail. The Company assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translation.

Securities code: 5932 August 11, 2021

#### To Shareholders with Voting Rights:

Shozo Hirano President, Chief Executive Officer Sankyo Tateyama, Inc. 70 Hayakawa, Takaoka City, Toyama, Japan

#### NOTICE OF

#### THE 76th ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby inform you that the 76th Annual General Meeting of Shareholders of Sankyo Tateyama, Inc. (the "Company") will be held as described below.

To prevent COVID-19 from spreading, we request that you consider exercising your voting

To prevent COVID-19 from spreading, we request that you consider exercising your voting rights in writing in advance and refrain, if at all possible, from attending the meeting in person. If you will exercise your voting rights in advance, please review the attached Reference Documents for the General Meeting of Shareholders and return the enclosed Voting Rights Exercise Form so that it can reach us no later than 5:20 p.m. on Thursday, August 26, 2021.

Date and Time: Friday, August 27, 2021 at 10:00 a.m. Japan time
 Place: Large Hall, 2nd Floor, Showroom, Head Office,

Sankyo Tateyama, Inc.

70 Hayakawa, Takaoka City, Toyama, Japan

3. Meeting Agenda:

Matters to be reported: The Business Report, Consolidated Financial Statements and Non-

consolidated Financial Statements for the Company's 76th Fiscal Year (June 1, 2020 - May 31, 2021) and results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit &

Supervisory Board

Proposals to be resolved:

**Proposal 1:** Appropriation of Surplus

**Proposal 2:** Election of Seven (7) Directors (Excluding Directors Concurrently Serving

as Audit & Supervisory Board Members)

**Proposal 3:** Election of Five (5) Directors Concurrently Serving as Audit & Supervisory

**Board Members** 

**Proposal 4:** Election of One (1) Substitute Director Concurrently Serving as an Audit &

Supervisory Board Member

- ➤ If you attend the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.
- ➤ Of the documents attached to this Notice, "Notes to Consolidated Financial Statements" in the Consolidated Financial Statements and "Notes to Non-consolidated Financial Statements" in the Non-consolidated Financial Statements are posted on the Company's website (https://www.st-grp.co.jp/) on the

Internet in accordance with the provisions of laws and regulations as well as Article 18 of the Company's Articles of Incorporation, and therefore are not provided in the attachment to this Notice. The Consolidated Financial Statements and Non-consolidated Financial Statements contained in this Notice form part of the Consolidated Financial Statements and Non-consolidated Financial Statements audited by the Accounting Auditor and the Audit & Supervisory Board in the preparation of the Accounting Auditor's Report and the Audit & Supervisory Board's Report.

• Should the Business Report, Consolidated Financial Statements, Non-consolidated Financial Statements, or Reference Documents for the General Meeting of Shareholders require revisions, the revised versions will be posted on the Company's website (https://www.st-grp.co.jp/).

# **Reference Documents for the General Meeting of Shareholders**

## **Proposal 1: Appropriation of Surplus**

Taking into consideration multiple factors, including its business performance for the fiscal year under review and the business environment, the Company proposes to distribute a year-end dividend of 15 year per share for the fiscal year under review as described below.

Items Related to Year-end Dividend

- 1. Type of dividend property

  Cash
- 2. Items related to the allocation of dividend property to shareholders and its total amount ¥15 per ordinary share Total: ¥471,972,675
- 3. Effective date of distribution of surplus August 30, 2021

**Proposal 2:** Election of Seven (7) Directors (Excluding Directors Concurrently Serving as Audit & Supervisory Board Members)

All eight (8) Directors (excluding Directors concurrently serving as Audit & Supervisory Board Members) will complete their terms of office at the conclusion of this General Meeting of Shareholders. Accordingly, the election of seven (7) Directors (excluding Directors concurrently serving as Audit & Supervisory Board Members) is proposed.

The candidates are as follows:

No.	Nai	me	Current positions and responsibilities at the Company	Attendance at the Board of Directors meetings
1	Shozo Hirano	[Reappointment]	President, Chief Executive Officer, the Company President, Sankyo Material Company	17/17
2	Satoshi Kurosaki	[Reappointment]	Vice President, Vice President Executive Officer Responsible for Corporate Planning Management Office, Global Business Office, and Corporate Audit Department Chief of Global Business, the Company	17/17
3	Kazuhito Ikeda	[Reappointment]	Director, Managing Executive Officer, the Company President, Tateyama Advance Company	17/17
4	Takahiro Nishi	[Reappointment]	Director, Managing Executive Officer, the Company President, Sankyo Alumi Company	14/14
5	Tsuneaki Yoshida	[Reappointment]	Director, Managing Executive Officer General Manager, Corporate Administration and Human Resources Office and General Manager, Information Systems Office, the Company	14/14
6	Kensuke Kubota	[Reappointment]	Director, Managing Executive Officer General Manager, Finance and Accounting Office, the Company	14/14
7	Naoko Takeshima	[Reappointment] [Outside] [Independent]	Outside Director, the Company	16/17

No.	Name (Date of birth)	Ca	reer summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
1	Shozo Hirano (April 28, 1958) [Reappointment]	April 1982 June 2008 June 2011 June 2012 June 2014 August 2015 June 2017 June 2018 June 2019 August 2019 June 2020	Joined Sankyo Aluminium Industry Co., Ltd. General Manager, Chiba Branch, Sankyo Tateyama Alumi, Inc. General Manager, Building Fixtures Department, Building Business Division, Sankyo Tateyama Alumi, Inc. General Manager, Building Fixtures Department, Building Business Division, Sankyo Alumi Company, the Company Business Officer, Sankyo Alumi Company, the Company Director, Executive Officer, the Company Director, Executive Officer, the Company President and Business Officer, Global Business, Sankyo Material Company Director, Executive Officer, General Manager, Global Business Office, and Chief Global Executive Officer, the Company President, Sankyo Material Company Director, Executive Officer, the Company President, Sankyo Material Company Director, Senior Managing Executive Officer, the Company President and Chief of Global Business, Sankyo Material Company Director, Senior Managing Executive Officer, Responsible for Global Business Office, the Company President and Chief of Global Business, Sankyo Material Company President, Chief Executive Officer, the Company President, Sankyo Material Company President, Sankyo Material Company President, Sankyo Material Company President, Sankyo Material Company	13,300 ordinary shares

Having been primarily involved in construction materials sales operations, Mr. Shozo Hirano is currently President and Chief Executive Officer of the Company and President of Sankyo Material Company, an in-house company. Considering that he has a wealth of operational experience at the Company and knowledge of the Group's overall management, the Company renominates him as a candidate for Director.

No.	Name (Date of birth)	Car	Career summary, positions, responsibilities, and significant concurrent positions	
No.		April 1978 April 2005 August 2005  June 2006  June 2009 June 2012 June 2015 August 2015  August 2017  June 2018  August 2019	Joined Sankyo Aluminium Industry Co., Ltd. General Manager, Human Resources Department, Sankyo Aluminium Industry Co., Ltd. General Manager, Corporate Planning Office, Sankyo-Tateyama Holdings, Inc. General Manager, Corporate Planning Office, Sankyo Aluminium Industry Co., Ltd. General Manager, Corporate Planning Office, Sankyo-Tateyama Holdings, Inc. General Manager, Corporate Planning Department, Sankyo-Tateyama Holdings, Inc. General Manager, Corporate Planning Department, Sankyo Tateyama Alumi, Inc. Deputy General Manager, Purchasing Division, Sankyo Tateyama Alumi, Inc. General Manager, Purchasing Division, Sankyo Tateyama Alumi, Inc. General Manager, Tokai Housing Fixtures Branch, Sankyo Alumi Company, the Company General Manager, Corporate Administration and Human Resources Office, the Company Director, General Manager, Corporate Administration and Human Resources Office, the Company Director, General Manager, Corporate Administration and Human Resources Office, Responsible for Corporate Audit Department, the Company Director, General Manager, Corporate Planning Management Office, Responsible for Reform Promotion Department, the Company Director, Managing Executive Officer, General Manager, Corporate Planning Management Office, Responsible for Reform Promotion Department, the Company Vice President, Vice President Executive Officer,	Number of shares of the Company held  6,400 ordinary shares
2		August 2019	Responsible for Corporate Audit Department, the Company Director, General Manager, Corporate Planning Management Office, Responsible for Reform Promotion Department, the Company Director, Managing Executive Officer, General Manager, Corporate Planning Management Office, Responsible for Reform Promotion Department, the Company	
		August 2020  June 2021		

Having been involved in operations related to construction materials sales, technological development, human resources, corporate planning, and purchasing, Mr. Satoshi Kurosaki is currently Vice President and Vice President Executive Officer of the Company. Considering that he has a wealth of operational experience at the Company and knowledge of the Group's overall management, the Company renominates him as a candidate for Director.

No.	Name (Date of birth)		eer summary, positions, responsibilities, and significant concurrent positions	Number of shares of the
	(Date of offili)	•	and significant concurrent positions	Company held
3	Kazuhito Ikeda (June 2, 1958) [Reappointment]	April 1990 March 2009 June 2010 June 2012 June 2014 June 2016 June 2017 August 2017 August 2020	Joined Tateyama Aluminium Industry Co., Ltd. General Manager, Osaka Commercial Facilities Branch, Tateyama Advance, Inc. General Manager, Osaka Branch, Tateyama Advance, Inc. General Manager, Osaka Branch, Tateyama Advance Company, the Company General Manager, Tokyo Commercial Facilities Branch, Tateyama Advance Company, the Company Business Officer, General Manager, Sales Office, Tateyama Advance Company, the Company President, Tateyama Advance Company, the Company Director, Executive Officer, the Company President, Tateyama Advance Company Director, Managing Executive Officer, the Company President, Tateyama Advance Company Officer, Tateyama Advance Company Company President, Tateyama Advance Company	300 ordinary shares
	Ikeda is currently Pres Considering that he ha	in commercial facilident of Tateyama Ass a wealth of operat	ities sales and corporate planning-related operations, landvance Company, an in-house company of the Compional experience at the Company and knowledge of the inates him as a candidate for Director.	any.
4	Takahiro Nishi (May 4, 1958) [Reappointment]	April 1981 June 2009  November 2011  June 2013  June 2017  June 2019  June 2020	Joined Sankyo Aluminium Industry Co., Ltd. General Manager, Exteriors Department, Toyama Branch, Sankyo Tateyama Alumi Inc. General Manager, Hokuriku Branch, Sankyo Tateyama Alumi Inc. General Manager, Kyushu Branch, Sankyo Alumi Company, the Company General Manager, Exteriors Business Division, Sankyo Alumi Company, the Company Vice President and General Manager, Exteriors Business Division, Sankyo Alumi Company, the Company Vice President, Sankyo Alumi Company, the	5,500 ordinary shares

Having been primarily involved in construction material sales, Mr. Takahiro Nishi is currently President of Sankyo Alumi Company, an in-house company of the Company. Considering that he has a wealth of operational experience at the Company and knowledge of the Group's overall management, the Company renominates him as a candidate for Director.

(current positions)

President, Sankyo Alumi Company

No.	Name (Date of birth)	Car	Career summary, positions, responsibilities, and significant concurrent positions	
5	Tsuneaki Yoshida (August 28, 1961) [Reappointment]	April 1984 June 2014 June 2016  January 2017 June 2017  June 2018  May 2020 August 2020  June 2021	Joined The Hokuriku Bank, Ltd.  General Manager, Sales Promotion Department, The Hokuriku Bank, Ltd.  Executive Officer, General Manager, Sales Planning Department and General Manager, Sales Strategy Office, The Hokuriku Bank, Ltd.  Executive Officer, General Manager, Sales Planning Department, The Hokuriku Bank, Ltd.  Executive Officer, General Manager, Hokkaido Regional Business Division, The Hokuriku Bank, Ltd.  Managing Executive Officer, General Manager, Hokkaido Regional Business Division, The Hokuriku Bank, Ltd.  Advisor, the Company Director, Managing Executive Officer, the Company Senior Business Officer, Sankyo Alumi Company Director, Managing Executive Officer, General Manager, Corporate Administration and Human Resources Office and General Manager, Information Systems Office, the Company (current positions)	600 ordinary shares

Since becoming an Advisor of the Company in May 2020, Mr. Tsuneaki Yoshida has engaged in business process management corporate administration and human resources, and information systems operations of the construction materials sector. Considering that he has a wealth of operational experience, including his operational experience in the corporate sales and sales planning sectors of The Hokuriku Bank, Ltd., and knowledge of sales overall, the Company renominates him as a candidate for Director.

No.	Name (Date of birth)	Car	reer summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
		April 1987 April 2011	Joined The Sumitomo Trust and Banking Co., Ltd. (currently Sumitomo Mitsui Trust Bank, Limited) General Manager, Structured Trust Products Department, The Sumitomo Trust and Banking	
	Kensuke Kubota (June 12, 1963)	April 2015	Co., Ltd. General Manager, No. 1 Sales Department, Osaka Main Branch, Sumitomo Mitsui Trust Bank, Limited	1,200 ordinary
	[Reappointment]	January 2018 June 2020	Supervisor, Human Resources Department, Sumitomo Mitsui Trust Bank, Limited Advisor, the Company	shares
6		August 2020	Director, Managing Executive Officer, General Manager, Finance and Accounting Office, the Company (current positions)	

Since becoming an Advisor of the Company in June 2020, Mr. Kensuke Kubota has engaged in finance and accounting sector operations. Considering that he has a wealth of operational experience, including his operational experience in the corporate sales and structured trust products sectors of Sumitomo Mitsui Trust Bank, Limited, and knowledge of finance and accounting overall, the Company renominates him as a candidate for Director.

No.	Name (Date of birth)	Car	reer summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held	
	Naoko Takeshima (July 26, 1969) [Reappointment]	April 1992 October 2003 January 2012 August 2018	Joined Toshiba Corporation Registered as attorney at law and joined the Toyama Bar Association Established Takeshima Law Office Outside Director, the Company (current position)	800 ordinary shares	
7	[Reason for nomination and expected roles]				

Ms. Naoko Takeshima has a wealth of experience and knowledge as an attorney at law. Hoping that she will leverage her experience and knowledge for management of the Company, the Company renominates her as a candidate for Outside Director. The Company expects that if she is appointed, she will provide advice and comments from her expert viewpoint and strive to strengthen the management and supervisory functions of the Company.

Notes: 1. There are no special interests between each candidate and the Company.

- 2. Ms. Naoko Takeshima is a candidate for Outside Director stipulated in Article 2, Item 15 of the Companies Act.
- 3. Ms. Naoko Takeshima has been registered as an Independent Director as stipulated by the Tokyo Stock Exchange. If she is elected, the Company will continue to designate her as Independent Director.
- 4. Ms. Naoko Takeshima will have served as Independent Director for three (3) years at the conclusion of this General Meeting of Shareholders.
- 5. The Company has concluded an agreement with Ms. Naoko Takeshima, in accordance with the provisions of Article 427, Paragraph 1 of the Companies Act and the Company's Articles of Incorporation, to limit her liability under Article 423, Paragraph 1 of said Act to the minimum amount stipulated in Article 425, Paragraph 1 of the Act as long as she fulfils her duties in good faith and without material negligence. If she is elected, the Company will continue the same agreement with her.
- 6. The Company has entered into a directors and liability insurance agreement with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act. In the event of a claim for damages caused by the actions of the insured in the course of their duties, this insurance policy will cover damages payments and legal costs, etc. borne by the insured. If the candidates for Director are elected, they will each be included in the insured under the policy. In addition, when this policy is next due for renewal, the Company will conclude a similar agreement with each of the Directors as the insured.
- 7. Sankyo Aluminium Industry Co., Ltd. and Tateyama Aluminium Industry Co., Ltd. merged on June 1, 2006, and renamed themselves Sankyo Tateyama Alumi, Inc.
- 8. Sankyo Tateyama Alumi, Inc., Sankyo Material, Inc. and Tateyama Advance, Inc. carried out a merger on June 1, 2012, in which Sankyo Tateyama Alumi, Inc. was the surviving company. In addition, the surviving company, Sankyo Tateyama Alumi, Inc., changed its trade name to Sankyo Tateyama, Inc. on the same date.
- 9. Sankyo Tateyama, Inc. carried out a merger with its parent company, Sankyo-Tateyama Holdings, Inc. on December 1, 2012, in which Sankyo Tateyama, Inc. was the surviving company.

# Proposal 3: Election of Five (5) Directors Concurrently Serving as Audit & Supervisory Board Members

All five (5) Directors concurrently serving as Audit & Supervisory Board Members will complete their terms of office at the conclusion of this General Meeting of Shareholders. Accordingly, the election of five (5) Directors concurrently serving as Audit & Supervisory Board Members is proposed.

The Audit & Supervisory Board has approved the submission of this proposal to this General Meeting of Shareholders.

The candidates are as follows:

April 1983 Joined Sankyo Aluminium Industry Co., Ltd. June 2008 General Manager, Exterior Products Department, Sankyo Tateyama Alumi, Inc. June 2010 General Manager, Technological Development Planning Department, Sankyo Tateyama Alumi, Inc. June 2012 General Manager, Product Planning Department, Sankyo Alumi Company, the Company General Manager, Kyoto Branch, Sankyo Alumi Company, the Company June 2018 General Manager, Business Development Office, the Company Director concurrently serving as an Audit &	No.	Name (Date of birth)	Ca	areer summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
Supervisory Board Member, the Company (current position)	1	(September 14, 1959)	June 2008 June 2010 June 2012 June 2015 June 2018	General Manager, Exterior Products Department, Sankyo Tateyama Alumi, Inc. General Manager, Technological Development Planning Department, Sankyo Tateyama Alumi, Inc. General Manager, Product Planning Department, Sankyo Alumi Company, the Company General Manager, Kyoto Branch, Sankyo Alumi Company, the Company General Manager, Business Development Office, the Company Director concurrently serving as an Audit & Supervisory Board Member, the Company	2,400 ordinary

## [Reason for nomination]

Having been involved in product development and planning operations in the construction materials business and in construction materials sales for many years, Mr. Tohru Hongawa currently serves as Director concurrently serving as an Audit & Supervisory Board Member. Considering that he has broad knowledge of the Company's operations, the Company renominates him as a candidate for Director concurrently serving as an Audit & Supervisory Board Member.

No.	Name (Date of birth)	Ca	reer summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
2	Takao Nishioka (November 7, 1958) [Reappointment]	May 1990 June 2007 April 2011 June 2012 June 2015 August 2017	Joined Sankyo Aluminium Industry Co., Ltd. General Manager, Accounting Department, Sankyo Material, Inc. General Manager, Corporate Planning Department, Business Office and General Manager, Accounting Department, Sankyo Material, Inc. General Manager, Corporate Audit Department and General Manager, Trust Administration Department, Corporate Planning Management Office, the Company General Manager, Corporate Audit Department, the Company Director who is an Audit & Supervisory Board Member (full-time), the Company (current position)	6,200 ordinary shares
	Nishioka currently serv Considering that he has	n the accounting ves as Director co broad knowledge	and finance area and audit division for many years, Mr. encurrently serving as an Audit & Supervisory Board More of the finance and audit divisions of group companies entor concurrently serving as an Audit & Supervisory Board More concurrently serv	ember. , the Company
3	Hirokazu Hasegawa (September 15, 1959)  [New appointment]	April 1982  March 2003  March 2004  March 2005  June 2006  July 2008  April 2009  April 2020	Joined The Japan Development Bank (currently Development Bank of Japan Inc.) Deputy General Manager, Treasury Department, Development Bank of Japan Inc. Deputy General Manager, Corporate Strategy Counsellors Office, Development Bank of Japan Inc. Deputy General Manager, Chugoku Branch, Development Bank of Japan Inc. Deputy General Manager, Chugoku Branch, Development Bank of Japan Inc. Deputy General Manager, Kansai Branch, Development Bank of Japan Inc. Counsellor, Asset Management Department, Federation of National Public Service Personnel Mutual Aid Associations General Manager, Fund Management Department, Federation of National Public Service Personnel Mutual Aid Associations Counsellor, Federation of National Public Service Personnel Mutual Aid Associations	0 shares

[Reason for nomination and expected roles]

Based on his long experience working at a government financial institution and the Federation of National Public Service Personnel Mutual Aid Associations, Mr. Hirokazu Hasegawa has a wealth of knowledge and experience in finance, corporate financing, and asset management as an institutional investor. Hoping that he will put his knowledge and experience into use for the auditing and supervision of the Company's management, the Company nominates him as a candidate for Outside Director concurrently serving as an Audit & Supervisory Board Member. The Company expects that if he is appointed, he will provide advice and recommendations from broad-ranging viewpoints and his expert finance/accounting and asset management perspectives and strive to strengthen the management and supervisory functions of the Company.

(current position)

No.	Name (Date of birth)	Car	Career summary, positions, responsibilities, and significant concurrent positions	
4	Nagahito Tsuri (June 18, 1955) [Reappointment]	April 1974 July 2014 July 2015 July 2016 August 2016 August 2017 June 2019	Joined the Kanazawa Regional Taxation Bureau Deputy Director-General, Taxation Department, Kanazawa Regional Taxation Bureau Director-General, Collections Department, Kanazawa Regional Taxation Bureau Left Kanazawa Regional Taxation Bureau Registered as certified public tax accountant (current position) Director concurrently serving as an Audit & Supervisory Board Member, the Company (current position) External Auditor, Asahi Printing Co., Ltd. (current position)	1,500 ordinary shares

[Reason for nomination and expected roles]

Mr. Nagahito Tsuri is qualified as a certified public tax accountant. He was involved in public tax administration for many years, acquiring a wealth of experience and insight in tax affairs and accounting. The Company renominates him as a candidate for Outside Director concurrently serving as an Audit & Supervisory Board Member. The Company expects that if he is appointed, he will provide advice and recommendations from his expert viewpoint as a certified public tax accountant and strive to strengthen the management and supervisory functions of the Company.

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions		Number of shares of the Company held
5	Hirotoshi Aramaki (May 18, 1959)  [New appointment]	April 1984 September 2004 June 2008 June 2009 June 2011 June 2014 June 2015 June 2016 June 2018 June 2021	Joined NSK Ltd.  Head of No. 2 New Technology Development Department, General R&D Center, NSK Ltd. Head of Industrial Machinery Bearing Technology Center and Deputy Head of General R&D Center, NSK Ltd. Executive Officer, Head of Industrial Machinery Bearing Technology Center, Industrial Machinery Business Division HQ, NSK Ltd. Senior Vice President, Head of Industrial Machinery Bearing Technology Center, Industrial Machinery Business Division HQ, and Deputy Head of General R&D Center, Technology Development Division HQ, NSK Ltd. Senior Vice President, Deputy Head of Technology Development Division HQ and Head of General R&D Center, Responsible for Quality Assurance Division HQ, NSK Ltd. Executive Vice President, Responsible for Technology, and Head of Technology Development Division HQ, NSK Ltd. Director, Executive Vice President, Responsible for Technology, and Head of Technology Development Division HQ, NSK Ltd. Special Counsellor, NSK Ltd.	Oshares

[Reason for nomination and expected roles]

Mr. Hirotoshi Aramaki has been involved in corporate management as Executive Vice President of NSK Ltd. and has advanced insight from an executive manager's perspective. Having been responsible for NSK's technology division for a long period, he has a wealth experience and knowledge of technology. Hoping that he will put his knowledge and experience into use in the auditing and supervision of the Company's management, the Company nominates him as a candidate for Outside Director concurrently serving as an Audit & Supervisory Board Member in. The Company expects that if he is appointed, he will provide advice and recommendations from his expert perspectives regarding technology and production and strive to strengthen the management and supervisory functions of the Company.

Notes: 1. There are no special interests between each candidate and the Company.

- 2. Messrs. Hirokazu Hasegawa, Nagahito Tsuri, and Hirotoshi Aramaki are candidates for Outside Director.
- 3. Mr. Nagahito Tsuri has been registered with the Tokyo Stock Exchange as an Independent Director as stipulated by the Exchange. If he is reelected, the Company will continue to designate him as an Independent Director. The Company will also register Messrs. Hirokazu Hasegawa and Hirotoshi Aramaki with the Exchange as Independent Directors as stipulated by the Exchange if they are elected at this Annual General Meeting of Shareholders.
- 4. Mr. Nagahito Tsuri will have served as Director concurrently serving as an Audit & Supervisory Board Member for four (4) years at the conclusion of this General Meeting of Shareholders.
- 5. The Company has concluded an agreement with Messrs. Tohru Hongawa, Toshiro Nishioka, and Nagahito Tsuri, in accordance with the provisions of Article 427, Paragraph 1 of the

- Companies Act and the Company's Articles of Incorporation, to limit their liability under Article 423, Paragraph 1 of said Act to the minimum amount stipulated in Article 425, Paragraph 1 of the Act as long as they fulfil their duties in good faith and without material negligence. If they are elected, the Company will continue the same agreement with them.
- 6. If Messrs. Hirokazu Hasegawa and Hirotoshi Aramaki are elected, the Company will conclude an agreement with them, in accordance with the provisions of Article 427, Paragraph 1 of the Companies Act and the Company's Articles of Incorporation, to limit their liability under Article 423, Paragraph 1 of said Act to the minimum amount stipulated in Article 425, Paragraph 1 of the Act as long as they fulfil their duties in good faith and without material negligence.
- 7. The Company has entered into a directors and liability insurance agreement with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act. In the event of a claim for damages caused by the actions of the insured in the course of their duties, this insurance policy will cover damages payments and legal costs, etc. borne by the insured. If the candidates for Director are elected, they will each be included in the insured under the policy. In addition, when this policy is next due for renewal, the Company will conclude a similar agreement with each of the Directors as the insured.
- 8. Sankyo Aluminium Industry Co., Ltd. and Tateyama Aluminium Industry Co., Ltd. merged on June 1, 2006, and renamed themselves Sankyo Tateyama Alumi, Inc.
- 9. Sankyo Tateyama Alumi, Inc., Sankyo Material, Inc. and Tateyama Advance, Inc. carried out a merger on June 1, 2012, in which Sankyo Tateyama Alumi, Inc. was the surviving company. In addition, the surviving company, Sankyo Tateyama Alumi, Inc., changed its trade name to Sankyo Tateyama, Inc. on the same date.
- 10. Sankyo Tateyama, Inc. carried out a merger with its parent company, Sankyo-Tateyama Holdings, Inc. on December 1, 2012, in which Sankyo Tateyama, Inc. was the surviving company.

# Proposal 4: Election of One (1) Substitute Director Concurrently Serving as an Audit & Supervisory Board Member

The appointment of Mr. Jiro Araki as Substitute Director concurrently serving as an Audit & Supervisory Board Member will expire at the conclusion of this General Meeting of Shareholders. In case the number of Outside Directors falls below that required by laws and regulations, the election of one (1) Substitute Director concurrently serving as an Audit & Supervisory Board Member is proposed.

The Audit & Supervisory Board has approved the submission of this proposal to this General Meeting of Shareholders.

The candidate for Substitute Director concurrently serving as an Audit & Supervisory Board Member is as follows:

Name (Date of birth)	Ca	reer summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
	April 1977	Joined The Japan Development Bank (currently	
		Development Bank of Japan Inc.)	
	October 1999	Counsellor for Planning, Project Finance	
		Department, Development Bank of Japan Inc.	
	June 2003	General Manager, Regional Planning Department,	
		Development Bank of Japan Inc.	
	July 2004	Executive Officer, Deputy General Manager,	
Hiromi Nozaki		Metropolitan Commercial Facilities Development	5,900
(June 23, 1954)	Division, Tsukuba Urban Development co., ltd.	· ·	
	March 2005	Executive Officer, Responsible for Corporate	ordinary shares
[Reappointment]		Planning Operations, Tsukuba Urban Development	Shares
		co., ltd.	
	June 2009	Senior Managing Director, Nishi-Ikebukuro Heat	
		Supply Co., Ltd.	
	August 2014	Full-time Auditor, the Company	
	August 2015	Director concurrently serving as an Audit &	
		Supervisory Board Member (full-time)	
		(current position)	

[Reason for nomination and expected roles]

Mr. Hiromi Nozaki has a wealth of experience and a high degree of insight in the areas of treasury, accounting, and finance overall. Serving as a Full-time Auditor of the Company since 2014 and Outside Director serving as an Audit & Supervisory Board Member since 2015, he has conducted audits of the Company's management, and has a track record of actively providing suggestions on important management matters at meetings of the Board of Directors and the Audit & Supervisory Board. Considering that he is an appropriate person for the enhancement of audit functions in management, the Company nominates him as a candidate for substitute Outside Director concurrently serving as an Audit & Supervisory Board Member. The Company expects that if he is appointed, he will provide advice and recommendations from his expert perspectives regarding treasury, accounting, and finance overall and strive to strengthen the management and supervisory functions of the Company.

Notes: 1. There are no special interests between Mr. Hiromi Nozaki and the Company.

2. Mr. Hiromi Nozaki is a candidate for Substitute Outside Director.

- 3. Mr. Hiromi Nozaki will have served as Outside Director and Director serving as an Audit & Supervisory Board Member for six (6) years at the conclusion of this General Meeting of Shareholders.
- 4. If Mr. Hiromi Nozaki takes office as Outside Director, the Company will conclude an agreement with him, in accordance with the provisions of Article 427, Paragraph 1 of the Companies Act and the Company's Articles of Incorporation, to limit his liability under Article 423, Paragraph 1 of said Act to the minimum amount stipulated in Article 425, Paragraph 1 of the Act as long as he fulfils his duties in good faith and without material negligence.
- 5. Mr. Hiromi Nozaki is currently an Outside Director of the Company. The Company has entered into a directors and liability insurance agreement with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act. In the event of a claim for damages caused by the actions of the insured in the course of their duties, this insurance policy will cover damages payments and legal costs, etc. borne by the insured. If Mr. Hiromi Nozaki is appointed as Outside Director, he will be included in the insured under this policy.

Reference: Criteria for Determining Independence of Outside Directors

When appointing Outside Directors, the Company determines their independence in accordance with the criteria below.

No candidates satisfying any of the following conditions have independence.

- 1. A person who currently has or formerly had executive authority over the operations of the Group;
- 2. A person who is a major business partner of the Company, to which any of the following apply or who has executive authority over such entity's operations:
- (1) an ongoing business partner of the Company that accounts for 1% or more of the Company's total sales amount and for which the Company's total sales amount accounts for 10% or more of such entity's purchases;
- (2) a financial institution whose loans receivable from the Company account for 10% or more of the Company's total borrowings;
- 3. A person for which the Company is a major business partner to which the following applies or a person who has executive authority over such entity's operations:
- (1) An ongoing business partner that accounts for 1% or more of the Company's purchases and for which the Company's purchases account for 10% of such entity's sales;
- 4. A company with a Director concurrently serving as a Director of the Company:
- (1) If a former employee of the Company is an outside officer of that company and a former employee of that company is an Outside Director of the Company;
- (2) If, in a company in which the Company's Outside Director has assumed the office of director or an office equivalent to director, such office is equivalent to the office of Director of the Company;
- A consultant, accounting specialist or legal specialist that receives significant amounts of monetary compensation or other property from the Company, other than officers' compensation (if the entity receiving such property is a corporation, union, or other organization, a person belonging to such organization);
- 6. An entity to which the Company makes donations, or a person formerly employed by such entity;
- 7. A person to whom items 1 to 6 above formerly applied and for whom ten (10) years have not yet elapsed since such person ceased to have executive authority over such entity's operations;
- 8. A relative within the second degree of kinship or cohabiting relative of any of the following persons (excluding non-key persons) set forth in items a to c below:
  - a. A person set forth in items 1 to 7 above;
  - b. A person with executive authority over the operations of the Company or a subsidiary of the Company;
  - c. A person who had satisfied item b. above until recently