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Securities code: 5932

August 8, 2025

(Commencement of electric provision of documents: August 5, 2025)

To Shareholders with Voting Rights:

Shozo Hirano President, Chief Executive Officer Sankyo Tateyama, Inc. 70 Hayakawa, Takaoka City, Toyama, Japan

NOTICE OF

THE 80th ANNUAL GENERAL MEETING OF SHAREHOLDERS

We would like to express our appreciation for your continued support and patronage.

We hereby inform you that the 80th Annual General Meeting of Shareholders of Sankyo Tateyama, Inc. (the "Company") will be held as described below.

When convening this general meeting of shareholders, the Company has taken measures for providing information in electronic format (the "electronic provision measures") and has posted matters subject to the electronic provision measures on the following Company website under the title "The 80th Annual General Meeting of Shareholders."

The Company website:

https://www.st-grp.co.jp/english/ir/meeting.html

In addition to the website shown above, the Company also has posted this information on the website of Tokyo Stock Exchange (TSE). To view the information, please access the TSE website, input the issue name (company name) or securities code (5932), click "Search," then click "Basic information," and select "Documents for public inspection / PR information." The information is posted under "Notice of General Shareholders Meeting / Informational Materials for a General Shareholders Meeting" of "Filed information available for public inspection."

The TSE website:

https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

You may exercise your voting rights by mail or via the internet in lieu of attending the meeting in person. If you will exercise your voting rights in advance, please review the Reference Documents for the General Meeting of Shareholders among the matters subject to the electronic provision measures and exercise your voting rights in accordance with the guidance described below no later than 5:20 p.m. on Tuesday, August 26, 2025.

1. Date and Time: Wednesday, August 27, 2025 at 10:00 a.m. Japan time

2. Place: Large Hall, 2nd Floor, Showroom, Head Office,

Sankyo Tateyama, Inc.

70 Hayakawa, Takaoka City, Toyama, Japan

3. Meeting Agenda:

Matters to be reported: The Business Report, Consolidated Financial Statements and Non-

consolidated Financial Statements for the Company's 80th Fiscal Year (June 1, 2024–May 31, 2025) and results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit &

Supervisory Committee

Proposals to be resolved:

Proposal 1: Appropriation of Surplus

Proposal 2: Election of Seven (7) Directors (Excluding Directors Concurrently Serving

as Audit & Supervisory Committee Members)

Proposal 3: Election of Five (5) Directors Concurrently Serving as Audit & Supervisory

Committee Members

Proposal 4: Election of One (1) Substitute Director Concurrently Serving as an Audit &

Supervisory Committee Member

> If you attend the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.

- ➤ In accordance with laws and regulations and Article 18 of Articles of Incorporation of the Company, the following matters are not included in this notice as they are posted on each of the websites shown on page 1 above.
 - i. Notes to consolidated financial statements
 - ii. Notes to non-consolidated financial statements

Accordingly, this notice is part of the documents audited by the Accounting Auditor when preparing the accounting audit report and by the Audit & Supervisory Committee when preparing the audit report

> If any amendments are made to the matters subject to electronic provision measures, such amendments will be posted on the respective websites where the matters are posted.

Reference Documents for the General Meeting of Shareholders

Proposal 1: Appropriation of Surplus

Taking into consideration multiple factors, including its business performance for the fiscal year under review and the business environment, the Company proposes to distribute a year-end dividend of 12.50 yen per share for the fiscal year under review as described below.

Items Related to Year-end Dividend

- 1. Type of dividend property

 Cash
- 2. Items related to the allocation of dividend property to shareholders and its total amount ¥12.50 per ordinary share

 Total: ¥393,054,925
- 3. Effective date of distribution of surplus August 28, 2025

Proposal 2: Election of Seven (7) Directors (Excluding Directors Concurrently Serving as Audit & Supervisory Committee Members)

Seven (7) Directors (excluding Directors concurrently serving as Audit & Supervisory Committee Members) will complete their terms of office at the conclusion of this General Meeting of Shareholders. Accordingly, the election of seven (7) Directors (excluding Directors concurrently serving as Audit & Supervisory Committee Members) is proposed.

The candidates are as follows:

No.	Nai	me	Current positions and responsibilities at the Company	Attendance at the Board of Directors meetings
1	Shozo Hirano	[Reappointment]	President, Chief Executive Officer, the Company President, Sankyo Material Company	17/17
2	Tsuneaki Yoshida	[Reappointment]	Director, Managing Executive Officer General Manager, General Affairs & Human Resources Division, General Manager, Information Systems Division, and in charge of Corporate Audit Department, the Company	17/17
3	Kensuke Kubota	[Reappointment]	Director, Managing Executive Officer General Manager, Finance & Accounting Division, the Company	17/17
4	Yasuyuki Kurohata	[Reappointment]	Director, Managing Executive Officer General Manager, Corporate Planning Division and General Manager, Business Development Division, the Company	17/17
5	Fumiro Toyooka	[Reappointment]	Director, Managing Executive Officer, the Company President, Sankyo Alumi Company	14/14
6	Ichiro Azuma	[Reappointment]	Director, Managing Executive Officer, the Company President, Tateyama Advance Company	13/14
7	Hiroko Shinoda	[Reappointment] [Outside] [Independent]	Outside Director, the Company	14/14

No.	Name (Date of birth)	Ca	reer summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
1	Shozo Hirano (April 28, 1958) [Reappointment]	April 1982 June 2008 June 2011 June 2012 June 2014 August 2015 June 2017 June 2018 August 2019 June 2020 August 2020	Joined Sankyo Aluminium Industry Co., Ltd. General Manager, Chiba Branch, Sankyo Tateyama Alumi, Inc. General Manager, Building Construction Department, Building Business Division, Sankyo Tateyama Alumi, Inc. General Manager, Building Construction Department, Building Division, Sankyo Alumi Company, the Company Business Officer, General Manager, Building Division, Sankyo Alumi Company, the Company Director, Executive Officer, the Company Business Officer, General Manager, Building Division, Sankyo Alumi Company, the Company Director, Executive Officer, Deputy General Manager, Global Business Division, the Company President, Sankyo Material Company Director, Executive Officer, General Manager, Global Business Division, Representative of Global Business Office, the Company President, Sankyo Material Company Director, Senior Managing Executive Officer, the Company President and Chief of Global Business, Sankyo Material Company Director, Senior Managing Executive Officer, In charge of Global Business Division, the Company President and Chief of Global Business, Sankyo Material Company President, Chief Executive Officer, the Company President, Chief Executive Officer, the Company President, Sankyo Material Company Current positions)	35,400 ordinary shares

Having been primarily involved in construction materials sales operations, Mr. Shozo Hirano is currently President and Chief Executive Officer of the Company and President of Sankyo Material Company, an in-house company. Considering that he has a wealth of operational experience at the Company and knowledge of the Group's overall management, the Company renominates him as a candidate for Director.

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions		Number of shares of the Company held
2	Tsuneaki Yoshida (August 28, 1961) [Reappointment]	April 1984 June 2014 June 2016 June 2017 June 2018 May 2020 August 2020 June 2021 August 2023	Joined The Hokuriku Bank, Ltd. General Manager, Sales Promotion Department, The Hokuriku Bank, Ltd. Executive Officer, General Manager, Sales Planning Department and General Manager, Sales Strategy Office, The Hokuriku Bank, Ltd. Executive Officer, General Manager, Hokkaido Regional Business Division, The Hokuriku Bank, Ltd. Managing Executive Officer, General Manager, Hokkaido Regional Business Division, The Hokuriku Bank, Ltd. Director (part-time), The Hokkaido Bank, Ltd. Advisor, the Company Director, Managing Executive Officer, the Company Senior Business Officer, Sankyo Alumi Company Director, Managing Executive Officer, General Manager, General Affairs & Human Resources Division and General Manager, Information Systems Division, the Company Director, Managing Executive Officer, General Manager, General Affairs & Human Resources Division, General Manager, Information Systems Division, General Manager, Information Systems Division, and in charge of Corporate Audit Department, the Company (current positions)	4,100 ordinary shares

Since becoming an Advisor of the Company in May 2020, Mr. Tsuneaki Yoshida has engaged in business process management, corporate administration and human resources, and information systems operations of the construction materials sector. Considering that he has a wealth of operational experience, including his operational experience in the corporate sales and sales planning sectors of The Hokuriku Bank, Ltd., and knowledge of sales overall, the Company renominates him as a candidate for Director.

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions		Number of shares of the Company held
3	Kensuke Kubota (June 12, 1963) [Reappointment]	April 1987 August 2009 April 2011 April 2015 January 2018 June 2020 August 2020	Joined The Sumitomo Trust and Banking Co., Ltd. (currently Sumitomo Mitsui Trust Bank, Limited) General Manager, Yamaguchi-Hofu Branch, The Sumitomo Trust and Banking Co., Ltd. General Manager, Structured Trust Products Department, The Sumitomo Trust and Banking Co., Ltd. General Manager, No. 1 Sales Department, Osaka Main Branch, Sumitomo Mitsui Trust Bank, Limited Supervisor, Human Resources Department, Sumitomo Mitsui Trust Holdings, Inc. (currently Sumitomo Mitsui Trust Group, Inc.)Supervisor, Human Resources Department, Sumitomo Mitsui Trust Bank, Limited Advisor, the Company Director, Managing Executive Officer, General Manager, Finance and Accounting Division, the Company (current positions)	8,300 ordinary shares

Since becoming an Advisor of the Company in June 2020, Mr. Kensuke Kubota has engaged in finance and accounting sector operations. Considering that he has a wealth of operational experience, including his operational experience in the corporate sales and structured trust products sectors of Sumitomo Mitsui Trust Bank, Limited, and knowledge of finance and accounting overall, the Company renominates him as a candidate for Director.

No. (Date of birth) Career summary, positions, responsibilities,	Number of shares of the Company held
April 1989 June 2013 General Manager, Building Business Management Department, Building Division, Sankyo Alumi Company, the Company General Manager, Building Business Management Department and General Manager, Building Construction Department, Building Division, Sankyo Alumi Company, the Company June 2017 General Manager, Tohoku Branch, Sankyo Alumi Company, the Company June 2021 General Manager, Business Development Division, Deputy General Manager, Corporate Planning Division, the Company June 2022 Executive Officer, General Manager, Corporate Planning Division and General Manager, Corporate Planning Division, the Company June 2023 Managing Executive Officer, General Manager, Corporate Planning Division, the Company Director, Managing Executive Officer, General Manager, Corporate Planning Division, the Company June 2024 Director, Managing Executive Officer, General Manager, Corporate Planning Division and in charge of Logistics Management, the Company Director, Managing Executive Officer, General Manager, Corporate Planning Division and General Manager, Business Development Division, the Company (current positions)	3,400 ordinary shares

Having been involved in operations related to construction materials sales, business development, and corporate planning, Mr. Yasuyuki Kurohata is currently General Manager of Corporate Planning Division of the Company. Considering that he has a wealth of operational experience at the Company and knowledge of the Group's overall management, the Company renominates him as a candidate for Director.

No.	Name (Date of birth)	Ca	Career summary, positions, responsibilities, and significant concurrent positions	
5	Fumiro Toyooka (June 24, 1964) [Reappointment]	April 1990 June 2009 June 2013 June 2016 June 2019 June 2021 June 2022 June 2023 June 2024 August 2024	Joined Sankyo Aluminium Industry Co., Ltd. General Manager, Building Construction Department, Yokohama Branch, Sankyo Tateyama Alumi, Inc. General Manager, Yokohama Branch, Sankyo Alumi Company, the Company Deputy General Manager, Building Division and General Manager, Building Business Management Department, Sankyo Alumi Company, the Company Business Officer, General Manager, Kanto Building Construction Materials Branch, Sankyo Alumi Company, the Company Executive Officer, the Company General Manager, Kanto Building Construction Materials Branch, Sankyo Alumi Company Executive Officer, the Company Deputy General Manager, Building Division, Sankyo Alumi Company Managing Executive Officer, the Company General Manager, Business Management Division, Sankyo Alumi Company Managing Executive Officer, the Company President, Sankyo Alumi Company Director, Managing Executive Officer, the Company President, Sankyo Alumi Company Current positions)	4,800 ordinary shares

Having been primarily involved in construction material sales operations, Mr. Fumiro Toyooka is currently President of Sankyo Alumi Company, an in-house company of the Company. Considering that he has a wealth of operational experience at the Company and knowledge of the Group's overall management, the Company renominates him as a candidate for Director.

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	
6	Ichiro Azuma (October 8, 1964) [Reappointment]	April 1987 June 2004 June 2006 June 2010 February 2011 June 2012 June 2017 June 2019 June 2022 June 2024 August 2024	Joined Tateyama Aluminium Industry Co., Ltd. General Manager, Planning Department, Building Construction Materials Division, Building Construction Materials Business Division HQ, Tateyama Aluminium Industry Co., Ltd. General Manager, Building Business Planning Department, Building Construction Materials Business Division HQ, Sankyo Tateyama Alumi, Inc. Deputy General Manager, Tokyo First Branch, Tateyama Advance, Inc. General Manager, Building Construction Materials First Department, Kanto Building Construction Materials Branch, Sankyo Tateyama Alumi, Inc. General Manager, Building Construction Materials Department, Kanto Building Construction Materials Branch, Sankyo Alumi Company, the Company General Manager, Hokuriku Branch, Sankyo Alumi Company, the Company General Manager, Kansai Building Construction Materials Branch, Sankyo Alumi Company, the Company Deputy General Manager, Building Division and General Manager, Building Business Planning Department, Sankyo Alumi Company, the Company Executive Officer, the Company General Manager, Kyushu Branch, Sankyo Alumi Company Managing Executive Officer, the Company President, Tateyama Advance Company Director, Managing Executive Officer, the Company President, Tateyama Advance Company	1,800 ordinary shares
			Company	

Having been primarily involved in construction material sales operations, Mr. Ichiro Azuma is currently President of Tateyama Advance Company, an in-house company of the Company. Considering that he has a wealth of operational knowledge at the Company in areas including sales of building construction materials and commercial facilities, the Company renominates him as a candidate for Director.

(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)	Number of hares of the ompany held
<u> </u>	100 ordinary shares

After working for a management consulting firm providing support for human resources and recruitment, Ms. Hiroko Shinoda became independent and established Creo Inc. in 1997. She has experience and knowledge regarding women's empowerment and diversity as well as knowledge on human resources based on her experience of working for a company. Considering that she has provided advice and recommendations from her expert perspectives and striven to strengthen the management and supervisory functions of the Company, the Company renominates her as a candidate for Outside Director.

Notes: 1. There are no special interests between each candidate and the Company.

- 2. Ms. Hiroko Shinoda is a candidate for Outside Director under Article 2, Item 15 of the Companies Act.
- 3. Ms. Hiroko Shinoda has been registered with the Tokyo Stock Exchange as an Independent Director as stipulated by the Exchange. If she is elected, the Company will designate and register her with the Exchange again as an Independent Director.
- 4. Ms. Hiroko Shinoda will have served as an Outside Director for one (1) year at the conclusion of this General Meeting of Shareholders.
- 5. The Company has concluded an agreement with Ms. Hiroko Shinoda, in accordance with the provisions of Article 427, Paragraph 1 of the Companies Act and the Company's Articles of Incorporation, to limit her liability under Article 423, Paragraph 1 of said Act to the minimum amount stipulated in Article 425, Paragraph 1 of the Act as long as she fulfils her duties in good faith and without material negligence. If Ms. Hiroko Shinoda is elected, the Company will continue the same agreement with her.
- 6. The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act. In the event of a claim for damages caused by the actions of the insured in the course of their duties, this insurance policy will cover damages payments and legal costs, etc. borne by the insured. If the candidates for Directors are elected, they will each be included in the insured under the policy. In addition, when this policy is next due for renewal, the Company will conclude a similar agreement with each of the Directors as the insured.
- 7. Sankyo Aluminium Industry Co., Ltd. and Tateyama Aluminium Industry Co., Ltd. merged on June 1, 2006, and renamed themselves Sankyo Tateyama Alumi, Inc.
- 8. Sankyo Tateyama Alumi, Inc., Sankyo Material, Inc., and Tateyama Advance, Inc. carried out a merger on June 1, 2012, in which Sankyo Tateyama Alumi, Inc. was the surviving

- company. In addition, the surviving company, Sankyo Tateyama Alumi, Inc., changed its trade name to Sankyo Tateyama, Inc. on the same date.
- 9. Sankyo Tateyama, Inc. carried out a merger with its parent company, Sankyo-Tateyama Holdings, Inc., on December 1, 2012, in which Sankyo Tateyama, Inc. was the surviving company.

Proposal 3: Election of Five (5) Directors Concurrently Serving as Audit & Supervisory Committee Members

Five (5) Directors concurrently serving as Audit & Supervisory Committee Members will complete their terms of office at the conclusion of this General Meeting of Shareholders. Accordingly, the election of five (5) Directors concurrently serving as Audit & Supervisory Committee Members is proposed.

The Audit & Supervisory Committee has approved the submission of this proposal to this General Meeting of Shareholders.

The candidates are as follows:

No.	Na	me	Current positions and responsibilities at the Company	Attendance at the Board of Directors meetings
1	Yasushi Fujimaki	[New appointment]	Executive Officer, attached to General Manager, General Affairs & Human Resources Division, the Company	_
2	Akihiko Mori	[New appointment] [Outside] [Independent]		_
3	Hirotoshi Aramaki	[Reappointment] [Outside] [Independent]	Director concurrently serving as an Audit & Supervisory Committee Member	17/17
4	Kazunori Toda	[Reappointment] [Outside] [Independent]	Director concurrently serving as an Audit & Supervisory Committee Member	17/17
5	Miho Yoshikawa	[Reappointment] [Outside] [Independent]	Director concurrently serving as an Audit & Supervisory Committee Member	17/17

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions		Number of shares of the Company held
1	Yasushi Fujimaki (February 4, 1963) [New appointment]	April 1985 May 2010 June 2012 June 2013 June 2017 June 2020 June 2021 August 2023 June 2025	Joined Sankyo Aluminium Industry Co., Ltd. General Manager, Building Construction Materials Department, Kansai Building Construction Materials Branch, Sankyo Tateyama Alumi, Inc. General Manager, Building Construction Materials Department, Kansai Building Construction Materials Branch, Sankyo Alumi Company, the Company General Manager, Kansai Building Construction Materials Branch, Sankyo Alumi Company, the Company Business Officer, General Manager, Building Division, Sankyo Alumi Company, the Company Business Officer, General Manager, Sales Company Management Division, Sankyo Alumi Company, the Company Executive Officer, the Company General Manager, Sales Company Management Division, Sankyo Alumi Company Executive Officer, the Company General Manager, Tokai Building Construction Materials Branch, Sankyo Alumi Company Executive Officer, attached to General Manager, General Affairs & Human Resources Division, the Company (current positions)	4,185 ordinary shares

Having long experienced sales-related operations of construction materials, Mr. Yasushi Fujimaki is currently involved in operations in the management division of the head office. Considering that he has a wealth of operational experience at the Company and knowledge of the Group's overall management, the Company nominates him as a candidate for Director concurrently serving as an Audit & Supervisory Committee Member.

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions		Number of shares of the Company held
2	Akihiko Mori (November 2, 1967) [New appointment]	April 1990 May 2011 February 2013 July 2015 June 2017 June 2019 June 2025	Joined The Japan Development Bank (currently Development Bank of Japan Inc.) Deputy General Manager, Secretarial Office, Development Bank of Japan Inc. Counsellor, General Secretariat for Japanese Economic Revitalization, Cabinet Secretariat (seconded) Deputy Director, Research Institute of Capital Formation, Development Bank of Japan General Manager, Auditor's Office, Development Bank of Japan Inc. Managing Director, Real Estate Sustainability & Energy-Efficiency Diffusion Organization Retired from Real Estate Sustainability & Energy-Efficiency Diffusion Organization (current positions)	0 ordinary shares

Based on his long experience working at a government financial institution, Cabinet Secretariat, and Real Estate Sustainability & Energy-Efficiency Diffusion Organization, Mr. Akihiko Mori has a wealth of experience and knowledge in finance and corporate financing. Hoping that he will put his experience and knowledge into use in the auditing and supervision of the Company's management, the Company nominates him as a candidate for Outside Director concurrently serving as an Audit & Supervisory Committee Member. The Company expects that if he is appointed, he will provide advice and recommendations from broad-ranging managerial viewpoints and his expert perspectives regarding finance/accounting and from Cabinet Secretariat experience and strive to strengthen the management and supervisory functions of the Company.

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions		Number of shares of the Company held
3	Hirotoshi Aramaki (May 18, 1959) [Reappointment]	April 1984 September 2004 June 2008 June 2009 June 2011 June 2015 June 2016 June 2018 August 2021	Joined NSK Ltd. Head of No. 2 New Technology Development Department, General R&D Center, NSK Ltd. Head of Industrial Machinery Bearing Technology Center and Deputy Head of General R&D Center, NSK Ltd. Executive Officer, Head of Industrial Machinery Bearing Technology Center, Industrial Machinery Business Division HQ, NSK Ltd. Senior Vice President, Head of Industrial Machinery Bearing Technology Center, Industrial Machinery Business Division HQ, and Deputy Head of General R&D Center, Technology Development Division HQ, NSK Ltd. Executive Vice President, Responsible for Technology, and Head of Technology Development Division HQ, NSK Ltd. Director, Executive Vice President, Responsible for Technology, and Head of Technology Development Division HQ, NSK Ltd. Special Counsellor, NSK Ltd. Director concurrently serving as an Audit & Supervisory Committee Member, the Company (current positions)	1,200 ordinary shares

Mr. Hirotoshi Aramaki has been involved in corporate management as Executive Vice President of NSK Ltd. and has advanced insight from an executive manager's perspective. Having been responsible for NSK's technology division for a long period, he has a wealth of experience and knowledge of technology. Hoping that he will put his knowledge and experience into use in the auditing and supervision of the Company's management, the Company renominates him as a candidate for Outside Director concurrently serving as an Audit & Supervisory Committee Member. The Company expects that if he is appointed, he will provide advice and recommendations from his expert perspectives regarding technology and production and strive to strengthen the management and supervisory functions of the Company.

No.	Name (Date of birth)	Car	Number of shares of the Company held	
		April 1979	Joined Kanazawa Regional Taxation Bureau	
		July 2019	Senior Deputy Commissioner (Taxation), Kanazawa Regional Taxation Bureau	
		July 2020	Deputy Commissioner (Large Enterprise and	
	Kazunori Toda		Criminal Investigation), Kanazawa Regional	
	(December 6, 1960)	October 2021	Taxation Bureau Registered as a licensed tax accountant	1,300 ordinary
	[Reappointment]	October 2021	Established Toda Kazunori Certified Public Tax Accountant Office	shares
		August 2023	Director concurrently serving as an Audit &	
4		June 2025	Supervisory Committee Member, the Company Outside Corporate Auditor, FUKUVI Chemical	
'			Industry CO., LTD.	
			(current positions)	

Mr. Kazunori Toda is a licensed tax accountant and has long been involved in tax administration, and has extensive experience and knowledge in taxation and accounting. Hoping that he will put his knowledge and experience into use in the auditing and supervision of the Company's management, the Company renominates him as a candidate for Outside Director concurrently serving as an Audit & Supervisory Committee Member. The Company expects that if he is appointed, he will provide advice and recommendations from his expert perspectives regarding taxation and auditing and strive to strengthen the management and supervisory functions of the Company.

No.	Name (Date of birth)	Care	Number of shares of the Company held	
		April 1998	Joined INTEC Inc.	
	Miho Yoshikawa (October 8, 1974) [Reappointment] March 2014 September 2015 August 2022 August 2024	September 2015	Registered as attorney at law and joined the Toyama Bar Association Established Takaoka Ekinan Law Office	500 ordinary
5		Outside Director, the Company Director concurrently serving as an Audit & Supervisory Committee Member, the Company (current positions)	shares	

Ms. Miho Yoshikawa has experience and knowledge as an attorney at law as well as knowledge on IT based on her experience of working for a company. Hoping that she will put her experience and knowledge into use in the management and supervision of the Company, the Company renominates her as a candidate for Outside Director concurrently serving as an Audit & Supervisory Committee Member. The Company expects that if she is appointed, she will provide advice and recommendations from her expert perspectives regarding legal affairs and IT and strive to strengthen the management and supervisory functions of the Company.

Notes: 1. There are no special interests between each candidate and the Company.

- 2. Messrs. Akihiko Mori, Hirotoshi Aramaki, and Kazunori Toda, and Ms. Miho Yoshikawa are candidates for Outside Directors.
- 3. Messrs. Hirotoshi Aramaki and Kazunori Toda, and Ms. Miho Yoshikawa have been registered with the Tokyo Stock Exchange as Independent Directors as stipulated by the Exchange. If they are reelected, the Company will designate and register them with the Exchange again as Independent Directors.
- 4. If Mr. Akihiko Mori is elected, the Company will designate him as an Independent Director as stipulated by the Tokyo Stock Exchange and register him with the Exchange.
- 5. Mr. Hirotoshi Aramaki will have served as an Outside Director concurrently serving as an Audit & Supervisory Committee Member for four (4) years at the conclusion of this General Meeting of Shareholders. Mr. Kazunori Toda will have served as an Outside Director concurrently serving as an Audit & Supervisory Committee Member for two (2) years at the conclusion of this General Meeting of Shareholders. Ms. Miho Yoshikawa will have served as an Outside Director concurrently serving as an Audit & Supervisory Committee Member for one (1) year at the conclusion of this General Meeting of Shareholders.
- 6. The Company has concluded an agreement with Messrs. Hirotoshi Aramaki and Kazunori Toda, and Ms. Miho Yoshikawa, in accordance with the provisions of Article 427, Paragraph 1 of the Companies Act and the Company's Articles of Incorporation, to limit their liability under Article 423, Paragraph 1 of said Act to the minimum amount stipulated in Article 425, Paragraph 1 of the Act as long as they fulfil their duties in good faith and without material negligence. If they are elected, the Company will continue the same agreement with them.
- 7. If Messrs. Yasushi Fujimaki and Akihiko Mori are elected, the Company will conclude an agreement with them, in accordance with the provisions of Article 427, Paragraph 1 of the Companies Act and the Company's Articles of Incorporation, to limit their liability under Article 423, Paragraph 1 of said Act to the minimum amount stipulated in Article 425, Paragraph 1 of the Act as long as they fulfil their duties in good faith and without material negligence.
- 8. The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act. In the

- event of a claim for damages caused by the actions of the insured in the course of their duties, this insurance policy will cover damages payments and legal costs, etc. borne by the insured. If the candidates for Directors are elected, they will each be included in the insured under the policy. In addition, when this policy is next due for renewal, the Company will conclude a similar agreement with each of the Directors as the insured.
- 9. Sankyo Aluminium Industry Co., Ltd. and Tateyama Aluminium Industry Co., Ltd. merged on June 1, 2006, and renamed themselves Sankyo Tateyama Alumi, Inc.
- 10. Sankyo Tateyama Alumi, Inc., Sankyo Material, Inc., and Tateyama Advance, Inc. carried out a merger on June 1, 2012, in which Sankyo Tateyama Alumi, Inc. was the surviving company. In addition, the surviving company, Sankyo Tateyama Alumi, Inc., changed its trade name to Sankyo Tateyama, Inc. on the same date.
- 11. Sankyo Tateyama, Inc. carried out a merger with its parent company, Sankyo-Tateyama Holdings, Inc., on December 1, 2012, in which Sankyo Tateyama, Inc. was the surviving company.

Reference:

Skill matrix of the Board of Directors (if each candidate for Director is elected at this Meeting)
The composition of the Company's Board of Directors is determined by taking its overall balance and diversity into account. The following skill matrix presents the summary of the knowledge, experiences, and capabilities possessed by each Director.

	Position	Name	Corporate Management	Global Business	Sales/ Marketing	Manufacturing/ Technology Development/ IT Systems	Human Resource Development/ Labor	Legal Affairs/ Compliance	Finance/ Accounting
President	Chief Executive Officer	Shozo Hirano	•	•	•				
Director	Managing Executive Officer	Tsuneaki Yoshida	•	•	•	•	•	•	•
Director	Managing Executive Officer	Kensuke Kubota	•		•		•	•	•
Director	Managing Executive Officer	Yasuyuki Kurohata			•				
Director	Managing Executive Officer	Fumiro Toyooka			•				
Director	Managing Executive Officer	Ichiro Azuma			•				
Outside Director		Hiroko Shinoda	•				•		
Director	Audit & Supervisory Committee Member (full-time)	Yasushi Fujimaki			•				
Outside Director	Audit & Supervisory Committee Member (full-time)	Akihiko Mori	•	•				•	•
Outside Director	Audit & Supervisory Committee Member	Hirotoshi Aramaki	•			•			
Outside Director	Audit & Supervisory Committee Member	Kazunori Toda					•	•	•
Outside Director	Audit & Supervisory Committee Member	Miho Yoshikawa				•		•	

Note: The above matrix is not an exhaustive list of the experiences and specialties possessed by each Director.

Proposal 4: Election of One (1) Substitute Director Concurrently Serving as an Audit & Supervisory Committee Member

The appointment of Mr. Hiromi Nozaki as substitute Director concurrently serving as an Audit & Supervisory Committee Member will expire at the conclusion of this General Meeting of Shareholders. In case the number of Outside Directors falls below that required by laws and regulations, the election of one (1) substitute Director concurrently serving as an Audit & Supervisory Committee Member is proposed.

The Audit & Supervisory Committee has approved the submission of this proposal to this General Meeting of Shareholders.

The candidate for Substitute Director concurrently serving as an Audit & Supervisory Committee Member is as follows:

Name (Date of birth)	Ca	Number of shares of the Company held	
Hirokazu Hasegawa (September 15, 1959)	April 1982 March 2003 March 2004 March 2005 June 2006 July 2008 April 2009 April 2020 August 2021	and significant concurrent positions Joined The Japan Development Bank (currently Development Bank of Japan Inc.) Deputy General Manager, Treasury Department, Development Bank of Japan Inc. Deputy General Manager, Corporate Strategy Counsellors Office, Development Bank of Japan Inc. Deputy General Manager, Chugoku Branch, Development Bank of Japan Inc. Deputy General Manager, Kansai Branch, Development Bank of Japan Inc. Counsellor, Asset Management Department, Federation of National Public Service Personnel Mutual Aid Association General Manager, Fund Management Department, Federation of National Public Service Personnel Mutual Aid Associations Counsellor, Federation of National Public Service Personnel Mutual Aid Associations Director concurrently serving as an Audit & Supervisory Committee Member (full-time), the Company (current positions)	6,400 ordinary shares

[Reason for nomination and expected roles]

Mr. Hirokazu Hasegawa has a wealth of experience and a high degree of insight in the areas of treasury, accounting, finance overall, and asset management as an institutional investor. Serving as an Outside Director concurrently serving as an Audit & Supervisory Committee Member of the Company since 2021, he has conducted audits of the Company's management, and has a track record of activity providing suggestions on important management matters at meetings of the Committee of Directors and the Audit & Supervisory Committee. Considering that he is an appropriate person for the enhancement of audit functions in management, the Company nominates him as a candidate for substitute Outside Director concurrently serving as an Audit & Supervisory Committee Member. The Company expects that if he takes office as Outside Director, he will provide advice and recommendations from his expert perspectives regarding treasury, accounting, finance overall, and asset management and strive to strengthen the management and supervisory functions of the Company.

Notes: 1. There are no special interests between Mr. Hirokazu Hasegawa and the Company.

2. Mr. Hirokazu Hasegawa is a candidate for substitute Outside Director.

- 3. Mr. Hirokazu Hasegawa will have served as an Outside Director concurrently serving as an Audit & Supervisory Committee Member for four (4) years at the conclusion of this General Meeting of Shareholders.
- 4. If Mr. Hirokazu Hasegawa takes office as Outside Director, the Company will designate him as an Independent Director as stipulated by the Tokyo Stock Exchange and register him with the Exchange.
- 5. If Mr. Hirokazu Hasegawa takes office as Outside Director, the Company will conclude an agreement with him, in accordance with the provisions of Article 427, Paragraph 1 of the Companies Act and the Company's Articles of Incorporation, to limit his liability under Article 423, Paragraph 1 of said Act to the minimum amount stipulated in Article 425, Paragraph 1 of the Act as long as he fulfils his duties in good faith and without material negligence.
- 6. Mr. Hirokazu Hasegawa is currently Outside Director of the Company. The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act. In the event of a claim for damages caused by the actions of the insured in the course of their duties, this insurance policy will cover damages payments and legal costs, etc. borne by the insured. If Mr. Hirokazu Hasegawa is appointed as Outside Director, he will be included in the insured under the policy.

When appointing Outside Directors, the Company determines their independence in accordance with the criteria below.

No candidates satisfying any of the following conditions have independence.

- 1. A person who currently has or formerly had executive authority over the operations of the Group;
- 2. A person to whom item 1 above formerly applied and for whom ten (10) years have not yet elapsed since such person ceased to have executive authority over such entity's operations;
- 3. A person who is a major business partner of the Company, to which any of the following apply or who has executive authority over such entity's operations:
- (1) an ongoing business partner of the Company that accounts for 1% or more of the Company's total sales amount and for which the Company's total sales amount accounts for 10% or more of such entity's purchases;
- (2) a financial institution whose loans receivable from the Company account for 10% or more of the Company's total borrowings;
- 4. A person for which the Company is a major business partner to which the following applies or a person who has executive authority over such entity's operations:
- (1) An ongoing business partner that accounts for 1% or more of the Company's purchases and for which the Company's purchases account for 10% or more of such entity's sales;
- 5. A company with a Director concurrently serving as a Director of the Company:
- (1) If a former employee of the Company is an outside officer of that company and a former employee of that company is an Outside Director of the Company;
- (2) If, in a company in which the Company's Outside Director has assumed the office of director or an office equivalent to director, such office is equivalent to the office of Director of the Company;
- 6. A consultant, accounting specialist, or legal specialist that receives significant amounts of monetary compensation or other property from the Company other than officers' compensation (if the entity receiving such property is a corporation, union, or other organization, a person belonging to such organization);
- 7. An entity to which the Company makes significant amounts of donations, or a person formerly employed by such entity;
- 8. A person to whom items 3 to 7 above formerly applied and for whom three (3) years have not yet elapsed since such person ceased to have executive authority over such entity's operations;
- 9. A relative within the second degree of kinship or cohabiting relative of any of the following persons (excluding non-key persons) set forth in items a to c below:
 - a. A person set forth in items 1 to 8 above;
 - b. A person with executive authority over the operations of the Company or a subsidiary of the Company;
 - c. A person who had satisfied item b. above until recently