

Financial Results for 2Q FYE2026
(June 1, 2025 – November 30, 2025)

January 8, 2026

In 2Q FYE2026, both net sales and operating income decreased YoY and compared to internal plan.

✓ Year-on-Year Comparison

- Net sales decreased by approx. 3.4 billion JPY with the continued decrease in the sales volume, which was affected by the sluggish domestic and overseas markets, despite the growth in sales linked to the aluminum ingot market.
- Operating income decreased by approx. 1.4 billion JPY, as cost reductions implemented in domestic and overseas were unable to offset the impact of rising ingot prices and the decrease in sales volume.

✓ Internal Plan Comparison

- Net sales decreased by approx. 4.2 billion JPY due to the lower sales volume in domestic and overseas. In the construction materials business in particular, the stagnation of the detached housing market following the revision of the Building Standards Act was greater than assumed in the plan. It caused net sales to decrease approx. 3.4 billion JPY.
- Operating income for the first half was approx. 0.6 billion JPY below the internal planned 1.0 billion JPY. In the Global Business, operating income decreased the plan due to a decline in sales volume and in the gross margin. In the Construction Materials Business, operating income decreased by approx. 0.4 billion JPY, despite efforts focused on revising selling prices and reducing costs amid the greater-than-expected market decline. These efforts were not able to offset the impact of the decrease in sales volume.

✓ Full-year Forecast

- We expect to the positive effects of price revisions and restructuring in the second half of the fiscal year.
- We schedule to cover extraordinary losses associated with restructuring through planned asset sales. Considering these factors, we will retain our full-year forecast.

Note: Amounts are rounded down to the nearest 100 million JPY.

6 months total (June 2025 - November 2025)

	2Q FYE2026	2Q FYE2025	Year-on-year Change		2Q FYE2026 Internal Plan	Change from Internal Plan		(Billion JPY)
	Results		Results			%		
Net sales	178.7	182.2	-3.4	-1.9%	183.0	-4.2	-2.3%	
Operating income	0.3	1.7	-1.4	-81.9%	1.0	-0.6	-67.8%	
Operating margin	0.2%	1.0%	—	-0.8p	0.5%	—	-30.0%	
Ordinary income	0.0	1.5	-1.4	-95.3%	0.3	-0.2	-76.0%	
Net income attributable to owners of the parent	a -2.1	0.0	-2.1	—	-0.4	-1.7	—	

a In the first half, a net loss of 2.1 billion JPY was recorded mainly due to the recognizing of an extraordinary loss that was a result of restructuring of the European subsidiary.

*The European subsidiary schedules to record a gain on sale of land of approx. 1.9 billion JPY in the second half.

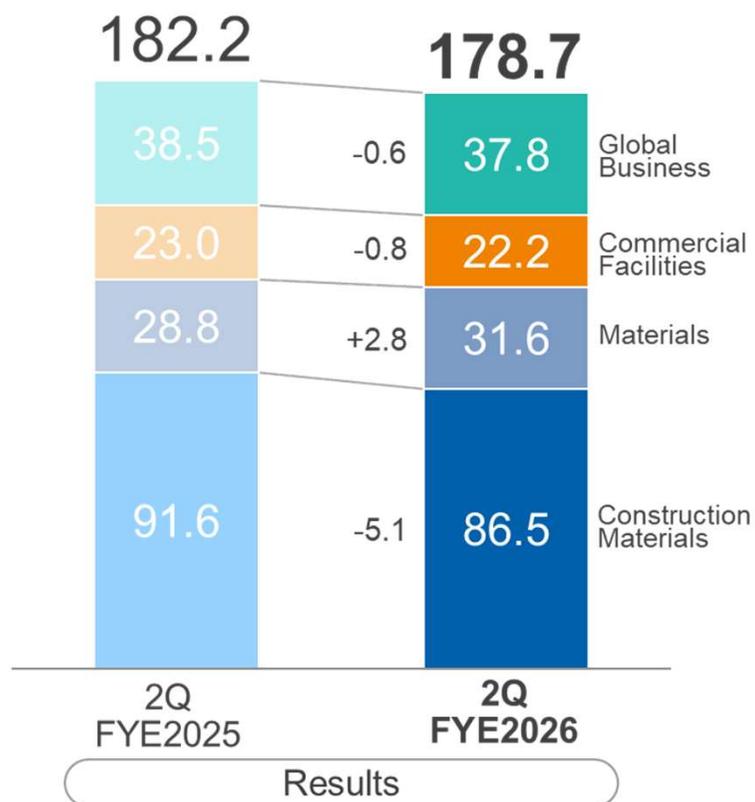
Dividend

Interim: 12.5 JPY per share
Year-end: 12.5 JPY per share (plan)

Net sales

178.7 billion JPY

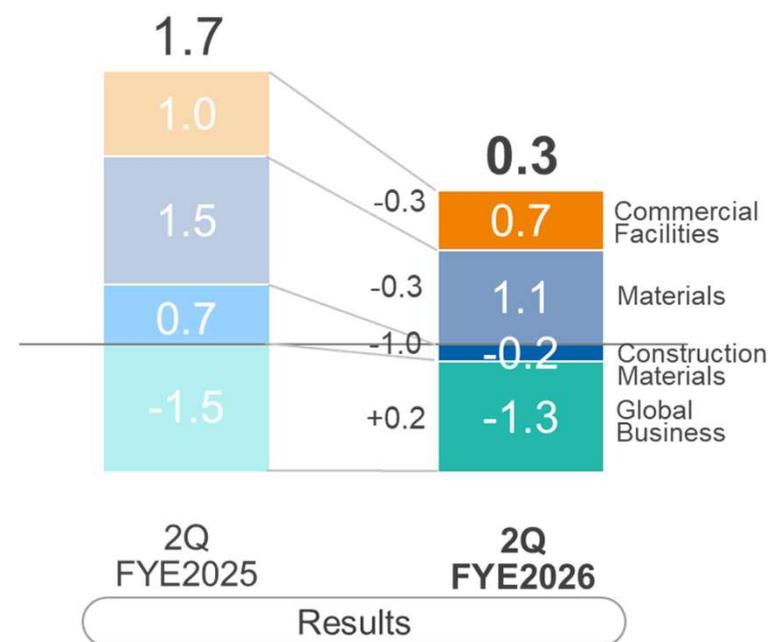
Change YoY **-3.4** billion JPY
(**-1.9%**)



Operating income

0.3 billion JPY

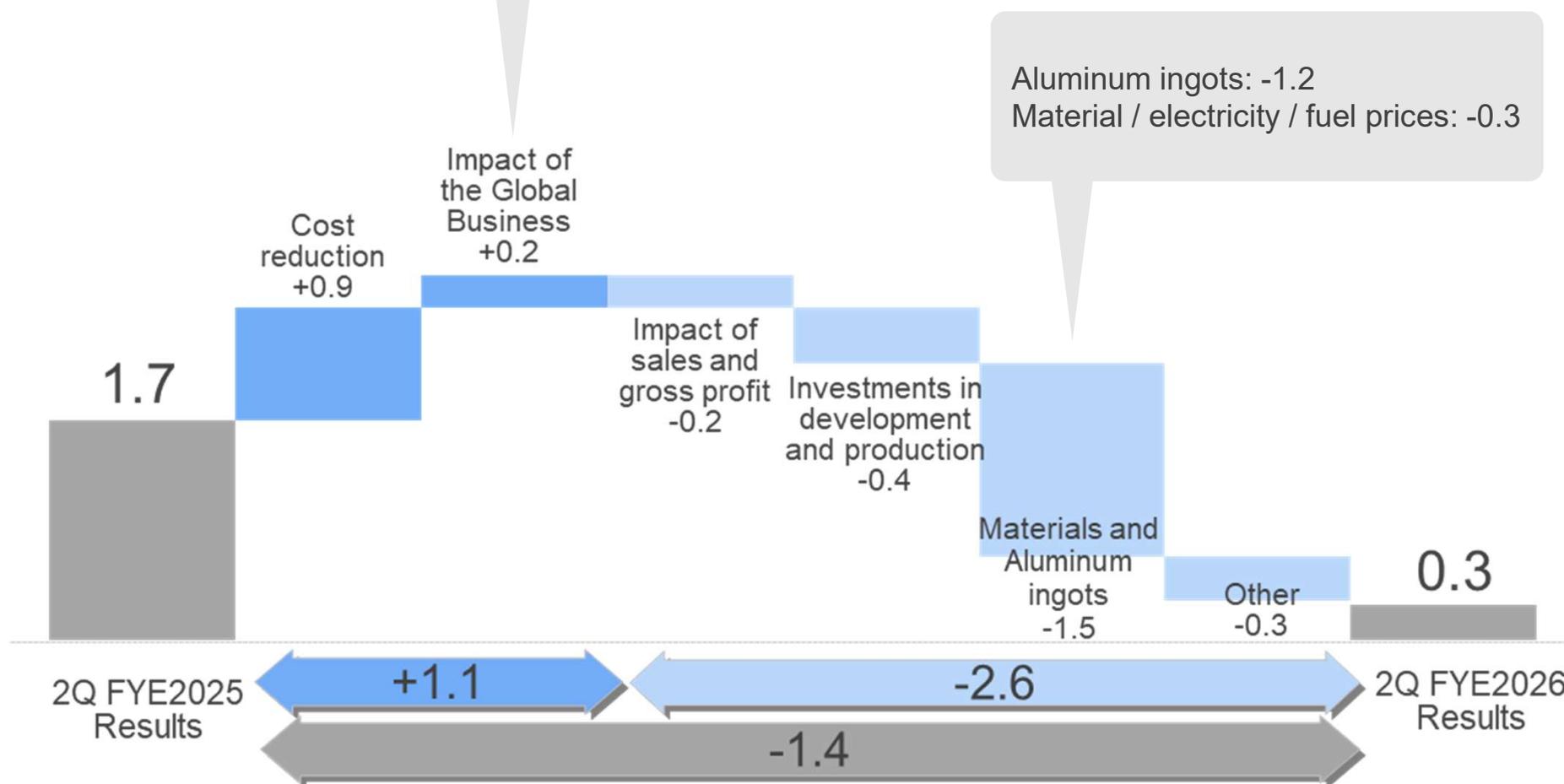
Change YoY **-1.4** billion JPY
(**-81.9%**)



Note: Amounts are rounded down to the nearest 100 million JPY.

Factors for Change in Operating Income for 2Q FYE2026: Year-on-Year Comparison

Cost reduction in STEP-G: +0.5
 Decrease in volume at STEP-G: -0.2
 Decrease in volume at Thai subsidiary: -0.3
 Other: +0.2



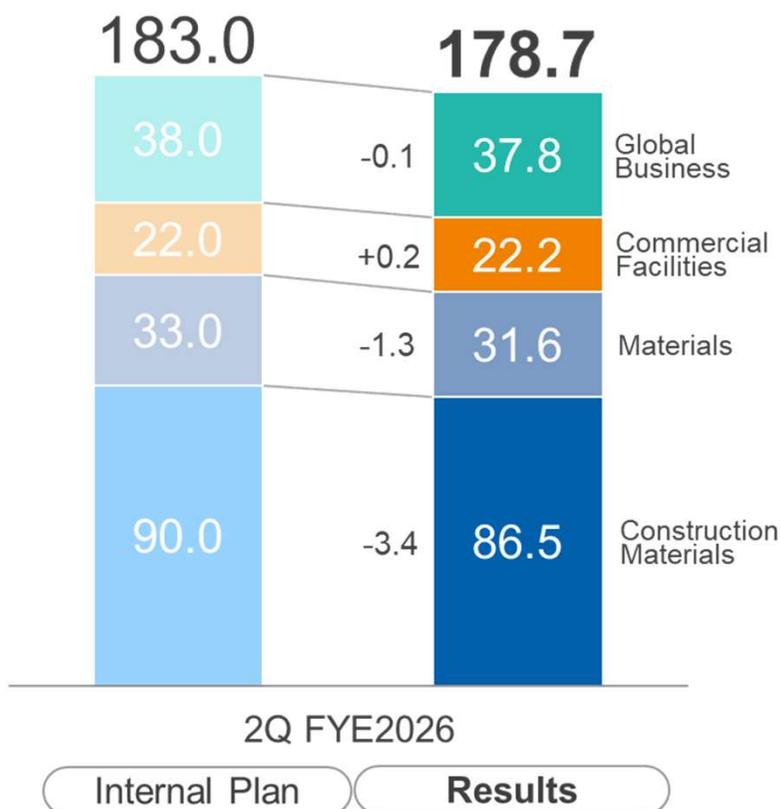
Change in profits from the Global Business is consolidated into "Impact of the Global Business".
 Note: Amounts are rounded down to the nearest 100 million JPY.

Net sales

178.7 billion JPY

Change from
Internal Plan

-4.2 billion JPY
(**-2.3%**)

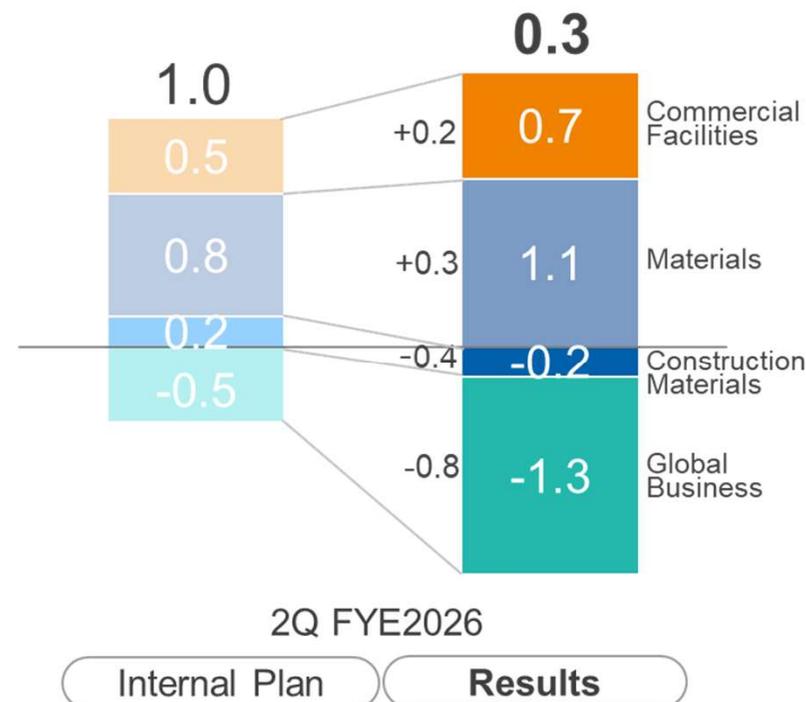


Operating income

0.3 billion JPY

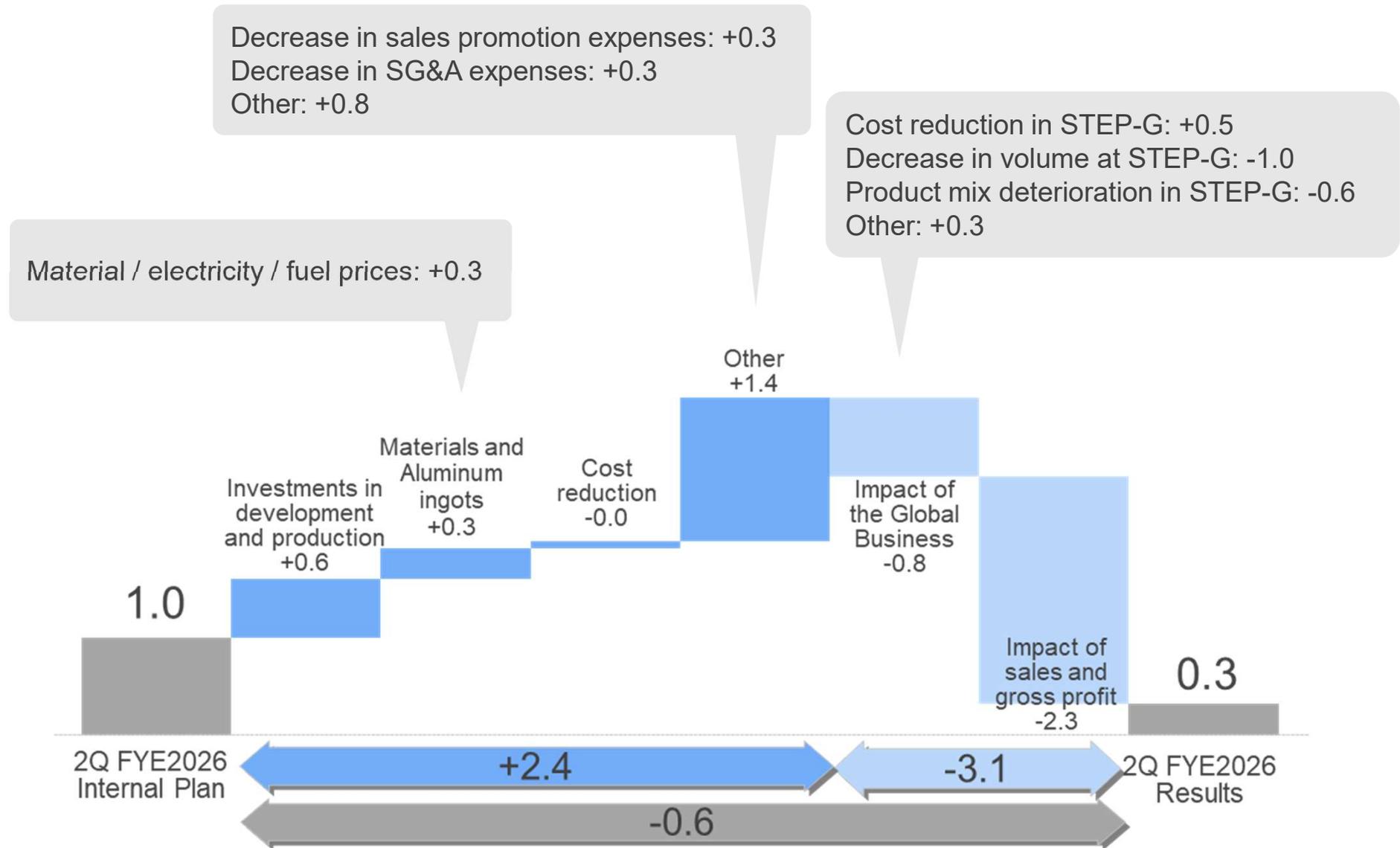
Change from
Internal Plan

-0.6 billion JPY
(**-67.8%**)



※金額は億円未満切り捨て表示、率は四捨五入表示

Factors for Change in Operating Income for 2Q FYE2026: Comparison with Internal Plan



Change in profits from the Global Business is consolidated into "Impact of the Global Business".

Note: Amounts are rounded down to the nearest 100 million JPY.

*Exchange rate is calculated based on EUR1 = 168 yen

Personnel reduction

- ✓ Actual participation was 123, against a planned number of approximately 100.
- ✓ In 2Q FYE2026, expenses for business restructuring expenses (including personnel reduction cost) of 1,184 million JPY* were recorded as an extraordinary loss.

Sale of fixed assets

- ✓ Of the approximately 53,000 m² planned to be sold, the transfer of approximately 17,000 m² was completed in October 2025. The transfer of the remaining land and buildings is scheduled to be completed by the end of March 2026.
- ✓ In FYE2026, we expect to record a gain on sale of fixed assets of approx. 1,900 million JPY.*



Bonn Plant (Germany)

Upgrading Non-Financial Information Sankyo Tateyama Integrated Report 2025 Published

Sankyo Tateyama has posted the Sankyo Tateyama Integrated Report, which describes the Group's activities, for FYE2025 (June 2024 to May 2025) on its website.

Main content

■ Foundation of Value Creation — Materiality

We added a KPI and results in the previous fiscal year for each materiality issue, facilitating the visualization of progress in the enhancement of corporate value through our contributions to a sustainable society. Further, we added "Respecting human rights" as a new materiality issue.

■ Foundation of Value Creation — Environment/Social/Governance

These sections introduce specific ESG-related initiatives that were taken in the previous fiscal year (FYE2025), including aluminum recycling for the realization of a circular economy.

■ Foundation of Value Creation — Social/Connecting personnel and the future

This section specifically introduces our personnel evaluation system and the direction of our institutional reforms through a roundtable discussion with a director and employees.



Extension with a new aluminum extrusion line Shinminato-Higashi Plant extension building completed

The extension building at Sankyo Material Company's Shinminato Higashi Plant was completed at the end of October 2025. We aim to increase our aluminum extrusion supply capacity to supply them to a wide range of segments, including the automotive segment, which is expected to grow in the medium to long term, and the industrial machinery segment.

Plant name	Sankyo Tateyama, Inc. Sankyo Material Company Shinminato Higashi Plant
Location	28-1 Shinbori, Imizu City, Toyama Prefecture
Total investment	Approx. 10.0 billion JPY
Building area	Expansion area: 13,338 m ² (entire plant: 27,070 m ²)
Structure and scale	Steel construction, 2 floors above ground
Start of construction	August 1, 2024
Construction completion	October 31, 2025
Items to be manufactured	Aluminum extrusion molding materials
Production capacity	Approx. 1,000 t / month
Extruders	1 unit (12 inch, 5,500 USt)
Solar power generation system	Approx. 7,000 m ² of panels installed on the roof of the expanded section, with a panel output of 1 MW
Basic design	NIKKEN SEKKEI LTD
Detailed design and supervision	SHIMIZU CORPORATION
Construction	SHIMIZU CORPORATION
Start of operation	December 3, 2025



Shinminato Higashi Plant's extension building equipped with a solar power generation system

We equipped the extension building with an approx. 7,000 m² solar power generation system. By using the power the system generates in-house, it is expected to reduce CO₂ emissions by approx. 600 tons per year. In addition, we will effectively use resources and contribute to the achievement of our sustainability targets through the recycling of sashes generated from the dismantling of the existing building and using 100% recycled aluminum for the extension building.

Towards the realization of the horizontal recycling of aluminum sashes. Establishment of a New Resource Recovery Network : “Circular Economy Challengers”

Sankyo Tateyama, Inc., ARBIZ Corporation, IBOKIN Co., Ltd., ORIX Eco Services Corporation, COCCO Co., Ltd., and HARITA Co., Ltd. have formed the Circular Economy Challengers (hereafter the “CE Challengers”) resource recovery network for the recovery of aluminum sashes based on collaborations between the manufacturing and recycling businesses. The goal of the network is to increase the domestic circulation of high-quality aluminum to move toward decarbonization and the stable supply of recycled aluminum.



The CE Challengers will strengthen the cooperation between companies in the construction, environment, and other sectors and build a framework for cooperating with local governments and recycling operators with the goal of expanding the recovery network to the whole country and improving the aluminum sash recycling rate. Through this initiative, we will establish a new aluminum resource circulation model in Japan and contribute to build a sustainable society.

● News Release (Japanese) → <https://www.st-grp.co.jp/news/2025news/st20251028.html>

Strengthening support for household energy saving Household Energy Saving Campaign to be continued in FY2026

It has been determined that the household energy saving renovation support program conducted in collaboration with the Ministry of Economy, Trade and Industry, the Ministry of Land, Infrastructure, Transport and Tourism and the Ministry of the Environment in FY2023 to FY2025 will continue in FY2026 under the name, “2026 Household Energy Saving Campaign”.

2025 Household Energy Saving Campaign

Renovation products “NOVARIS” series

Sashes: Year-on-year comparison
(Cumulative sales from June 2025 to November 2025)

Net sales: Approx. 120%



2026 Household Energy Saving Campaign

2026 Advanced Window Renovation Program

[Ministry of the Environment]
Budget **112.5** billion JPY

(Main) products to receive subsidies

- Installation of inner windows – “Plamake EII”, “Plamake”
- Renovations of outer windows and doors (cover method) - “NOVARIS” series, etc.

*Products are subject to change.



Mirai Eco Housing 2026 Project

[Ministry of Land, Infrastructure, Transport and Tourism and Ministry of the Environment]
Budget **205** billion JPY

(Main) products to receive subsidies

- Installation of inner windows – “Plamake EII”, “Plamake”
- Renovations of outer windows and doors – “NOVARIS” series, etc.

*Products are subject to change.



We will strengthen our product sales and production systems to further increase sales of renovation-related products. Furthermore, we will continue working to reduce CO2 emissions through the provision of Sankyo Tateyama's products with high insulating performance as part of efforts to achieve carbon neutrality by 2050.

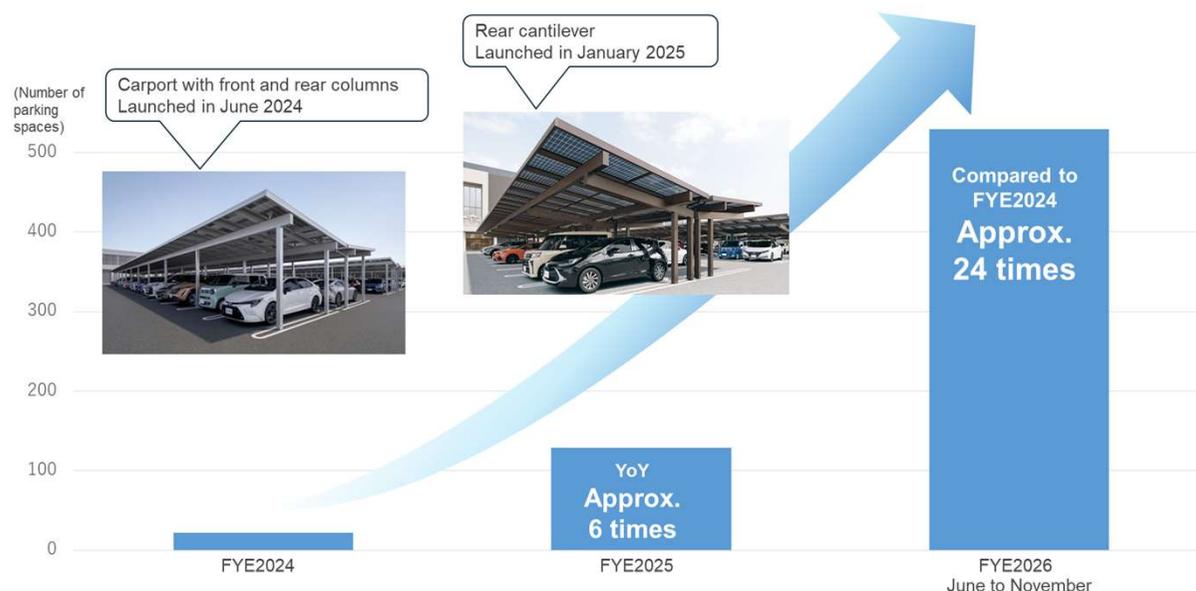
- 2026 Household Energy Saving Campaign
Sankyo Alumi Company website (Japanese) ➡ <https://alumi.st-grp.co.jp/hojokin/>

Meeting the demand for the achievement of both decarbonization and disaster control functions

Strong sales of “Energy Earth” carport-type solar power panel bases

“Energy Earth” is highly acclaimed as a high-quality, high-performance product with high-level aesthetic qualities. We leveraged our technological capabilities cultivated in our carport business to achieve this. Supported by local governments and companies needing to increase their disaster resilience through measures such as securing a stable supply of power, in addition to the recent movement toward the promotion of decarbonization, sales of this product have been strong.

Sales of “Energy Earth” (number of parking spaces)



*PPA is Power Purchase Agreement. It is an agreement on the purchase of electricity from renewable energy sources that is signed between a power generator and consumer (such as a local government and a company).

Example installation

“Energy Earth” is also compatible with the PPA* model which makes it possible to install solar power generation systems without initial or maintenance costs.

“Energy Earth” was used for the Kumamoto Prefectural Renewable Energy Introduction Project Prefectural Facilities Based on the Zero Initial Investment Model which uses the PPA model.



Energy Earth carports delivered to the Rehabilitation Center for Children with Disabilities

We will continue to strive to expand the lineup of the “Energy Earth” series, increase its visibility and promote its proliferation, thereby further contributing to the decarbonization and disaster control efforts of local communities.

Sustainability News List in the First Half of FYE2026 (from June 1, 2025 to November 30, 2025)

June 2025

- DI Window*, which is highly thermally insulating while also facilitating the ventilation of the room, is certified under the Ministry of the Environment's MOEJ LD-Tech program in 2024

Realizing ventilation and high thermal insulation with the window closed

* DI Window (Dynamic Insulation Window) (Japanese)
<https://buildingsash.net/di/>



FTSE Blossom
Japan Sector
Relative Index

July 2025

- “Iku-boss Declaration” published
- Selected as a constituent of the “FTSE Blossom Japan Sector Relative Index, an ESG index”

August 2025

- Expanding the use of green aluminum
— Introduction of eco-friendly aluminum billet made by using solar power generation and recycled materials —

November 2025

- We endorsed the GX Acceleration Declaration Framework established by the Ministry of Economy, Trade and Industry to create a GX product market, and we announced the GX Acceleration Declaration Framework.

● Sustainability News (Japanese) ➡ <https://www.st-grp.co.jp/sustainability/news/2025news.html>

Products released in the 2Q of FYE2026 (from September 1, 2025 to November 30, 2025)

October 2025



Launched plant harvesting unit
"Koko-no-Ha"



plant harvesting unit "Koko-no-Ha"



Launched functional gate pole
"Flamus Modea"



functional gate pole
"Flamus Modea"

November 2025



Launched externally illuminated sign
"Adview SOLAR"

As a power supply is not necessary, it can be used in many different situations



externally illuminated sign
"Adview SOLAR"



Installation example

- News Release (Japanese) ➔ <https://www.st-grp.co.jp/news/>
- News Release (Construction materials/Sankyo Alumi Company) (Japanese) ➔ <https://alumi.st-grp.co.jp/news/2025news/news2025.html>
- News Release (Commercial Facilities Business /Tateyama Advance Company) (Japanese) ➔ <https://advance.st-grp.co.jp/news/>

	Target period	2023	2024	2025
[Construction materials business (housing) index] The number of new housing starts	Apr.-Sep.	415 thousand units (-6.2%)	412 thousand units (-0.8%)	341 thousand units (-17.4%)
The number of new housing starts [Owner-occupied houses]	Apr.-Sep.	119 thousand units (-10.2%)	113 thousand units (-4.9%)	95 thousand units (-16.0%)
The number of new housing starts [House for rent]	Apr.-Sep.	177 thousand units (-0.3%)	182 thousand units (+2.7%)	151 thousand units (-17.0%)
[Construction materials business (Building) index] Floor area of non-wooden structure starts	Apr.-Sep.	32.3 million m ² (-13.9%)	30.5 million m ² (-5.6%)	26.9 million m² (-11.6%)
[Materials business index] Aluminum extrusion weight [Excluding sashes and doors]	Jun.-Nov.	182 thousand tons (+15.3%)	180 thousand tons (-0.8%)	172 thousand tons (-4.7%)
[Commercial facilities business index] The number of new building starts [Stores]	Apr.-Sep.	2,758 buildings (-11.7%)	2,645 buildings (-4.1%)	3,382 buildings (+27.9%)
[Global business index] Vehicle production Germany	Apr.-Sep.	1981 thousand units (+17.2%)	2076 thousand units (+4.8%)	2064 thousand units (-0.6%)
Vehicle production Thailand	Apr.-Sep.	878 thousand units (-0.7%)	714 thousand units (-18.7%)	725 thousand units (+1.5%)
[Aluminum ingot Average value (The Nikkei)]	Jun.-Nov.	389.5 JPY/kg	457.5 JPY/kg	473.9 JPY/kg

There have been changes to the categories used in the figures published by the Japan Aluminium Association. It is estimated that the value increased approximately 5% year on year under the same conditions as in the previous year.

(): Year-on-year comparison

Net sales

Note: Amounts are rounded down to the nearest 100 million JPY.

	Quarterly				Total			
	FYE2025	FYE2026	Change YoY		FYE2025	FYE2026	Change YoY	
1Q	43.9	41.4	-2.5	-5.7%				
2Q	47.7	45.1	-2.5	-5.4%	91.6	86.5	-5.1	-5.6%
3Q								
4Q								
					FYE2026 Plan	181.5		

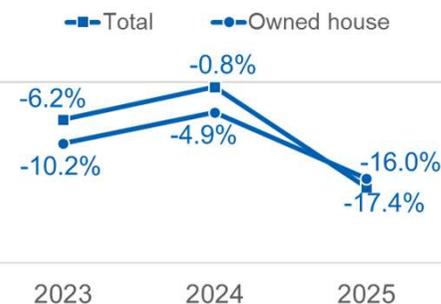
Operating income

	Quarterly				Total			
	FYE2025	FYE2026	Change YoY		FYE2025	FYE2026	Change YoY	
1Q	-0.4	-1.3	-0.9	-				
2Q	1.2	1.1	-0.0	-6.8%	0.7	-0.2	-1.0	-
3Q								
4Q								
					FYE2026 Plan	2.2		

To meet the demand for highly insulated homes and contribute to energy conservation, we launched the highly insulated slim window "STINA" in August 2025. This core sash combines smart, eco-friendly, and resilience against disasters, and we have been expanding its sales. We also focused on strengthening sales of core products in the exterior market, capitalizing on the effects of price revisions and steady renovation demand. However, a significant decline in sales volume due to a decrease in new housing starts had a major impact, resulting in net sales and operating profit declining year-on-year.

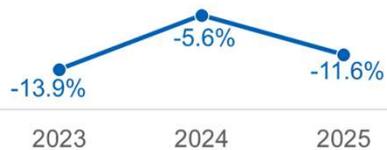
Business environment

Number of new housing starts (YoY)

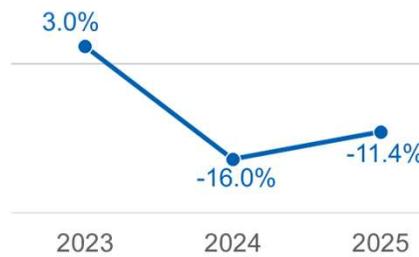


Source: Report of Statistical Survey of Construction Starts by the Ministry of Land, Infrastructure, transport and Tourism

Floor area of non-wooden structure starts (YoY)



Sales weight of aluminum sash for buildings (YoY)



Source: Current Survey of Production by the Ministry of Economy, Trade and Industry

Cumulative total from Apr. to Sep.

Aluminum ingot price (Source: The Nikkei)



Net sales

Note: Amounts are rounded down to the nearest 100 million JPY.

	Quarterly				Total			
	FYE2025	FYE2026	Change YoY		FYE2025	FYE2026	Change YoY	
1Q	13.8	15.1	+1.3	+9.4%				
2Q	14.9	16.4	+1.5	+10.4%	28.8	31.6	+2.8	+9.9%
3Q								
4Q								
					FYE2026 Plan	69.5		

Operating income

	Quarterly				Total			
	FYE2025	FYE2026	Change YoY		FYE2025	FYE2026	Change YoY	
1Q	0.6	0.1	-0.4	-73.3%				
2Q	0.9	1.0	+0.0	+8.1%	1.5	1.1	-0.3	-24.4%
3Q								
4Q								
					FYE2026 Plan	2.2		

Driven by growing demand for vehicle weight reduction, such as for electric vehicles (EV), we added a new large-profile extrusion line at the Shinminato East Plant, the first such expansion in 20 years. Operations are scheduled to commence in December 2025, with plans for phased production increases aligned with long-term market growth. Net sales increased year-on-year, driven by higher sales in the transportation sector, including the automotive segment, which we are focusing on as a growth area. However, operating profit decreased year-on-year due to an increase in depreciation expenses.

Business environment

Domestic aluminum extrusion weight (YoY)

<General machine>



<Automotive>



Net sales

Note: Amounts are rounded down to the nearest 100 million JPY.

	Quarterly			Total				
	FYE2025	FYE2026	Change YoY	FYE2025	FYE2026	Change YoY		
1Q	10.3	9.9	-0.4	-4.1%	23.0	22.2	-0.8	-3.5%
2Q	12.7	12.3	-0.3	-3.1%				
3Q								
4Q								
	FYE2026 Plan					43.5		

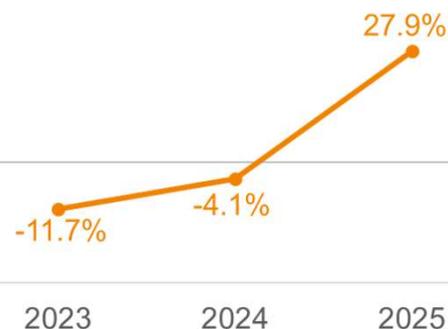
Operating income

	Quarterly			Total				
	FYE2025	FYE2026	Change YoY	FYE2025	FYE2026	Change YoY		
1Q	0.2	-0.0	-0.3	-	1.0	0.7	-0.3	-34.0%
2Q	0.8	0.7	-0.0	-6.6%				
3Q								
4Q								
	FYE2026 Plan					1.1		

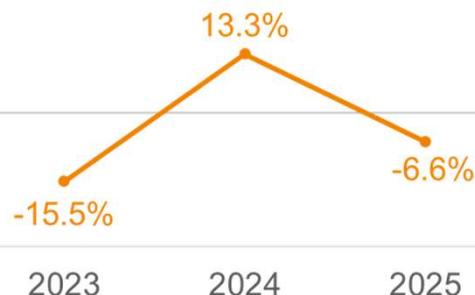
While we focused on capturing demand for new store openings and renovations in retail formats through aggressive investment to respond to accelerating digitalization and diversifying consumer needs, we observed delays and downsizing of planned projects. Furthermore, although we are optimizing logistics in response to price revisions and environmental changes, sales volume declines and increased costs such as logistics expenses led to a decrease in net sales and operating profit compared to the same period last year.

Business environment

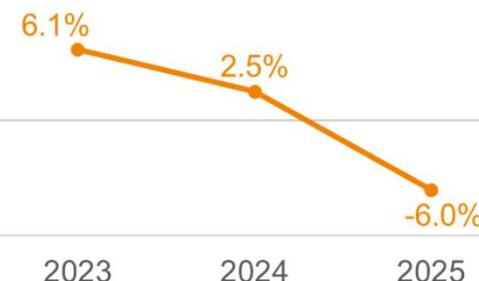
Number of new building starts (Stores) (YoY)



Floor area of non-residential structure starts (Stores) (YoY)



Retail sales amount (YoY)



Cumulative total from Apr. to Sep.

Source: Report of Statistical Survey of Construction Starts by the Ministry of land, Infrastructure, Transport and Tourism

Source: Report of Statistical Survey of Construction Starts by the Ministry of land, Infrastructure, Transport and Tourism

Source: Report of Current Survey of Commerce by the Ministry of Economy, Trade and Industry

Net sales

Note: Amounts are rounded down to the nearest 100 million JPY.

	Quarterly				Total			
	FYE2025	FYE2026	Change YoY		FYE2025	FYE2026	Change YoY	
1Q	20.2	19.1	-1.0	-5.4%	38.5	37.8	-0.6	-1.7%
2Q	18.2	18.7	+0.4	+2.4%				
3Q								
4Q								
FYE2026 Plan					75.0			

Operating income

	Quarterly				Total			
	FYE2025	FYE2026	Change YoY		FYE2025	FYE2026	Change YoY	
1Q	0.1	0.0	-0.0	-18.2%	-1.5	-1.3	+0.2	-
2Q	-1.6	-1.4	+0.2	-				
3Q								
4Q								
FYE2026 Plan					-1.4			

We are promoting structural reform aimed at efficiently utilizing management resources and strengthening the financial position of our underperforming European subsidiaries. To enhance responsiveness to market changes, we advanced initiatives to secure volume, increase added value, and develop new areas. However, while net sales decreased year-on-year due to reduced volume caused by low economic growth in Germany and Thailand, operating loss narrowed as a result of cost reduction effects.

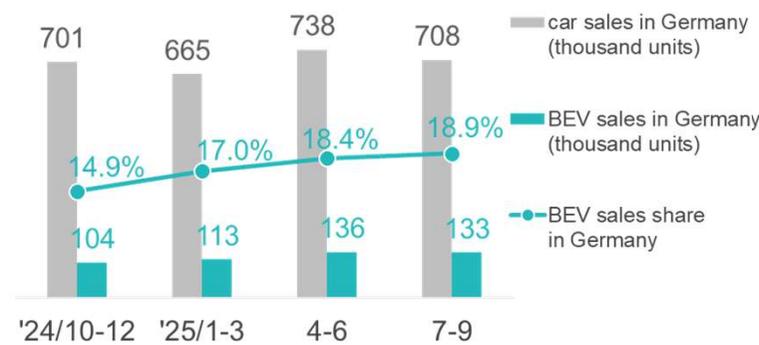
Business environment

Car production (YoY)



Source: VDA, MARKLINES

Car sales and EV car sales and their share in Germany



Source: KBA (Kraffahrt-Bundesamt)

GDP (YoY)



Source: EUROSTAT, NESDC, CEIC

Balance Sheet

FYE2025

2Q FYE2026



	FYE2025 (May 31, 2025)	2Q FYE2026 (November 30, 2025)	Change
Total assets	300.4	306.3	5.8
Equity	91.2	92.6	1.4
Capital adequacy ratio	30.4%	30.2%	-0.2p
Interest-bearing dept	87.2	97.6	10.4
Interest-bearing dept ratio	95.6%	105.4%	9.8p

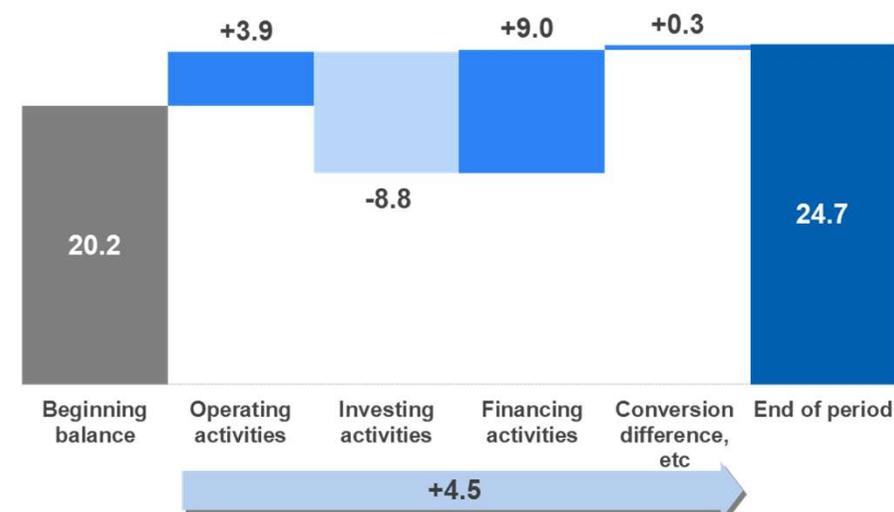
*Equity: net assets – non-controlling interests

Capital adequacy ratio: equity / total assets

Interest-bearing: short-term loans + long-term loans + corporate bonds

Interest-bearing ratio: total amount of interest-bearing- debt / equity

Cash Flows

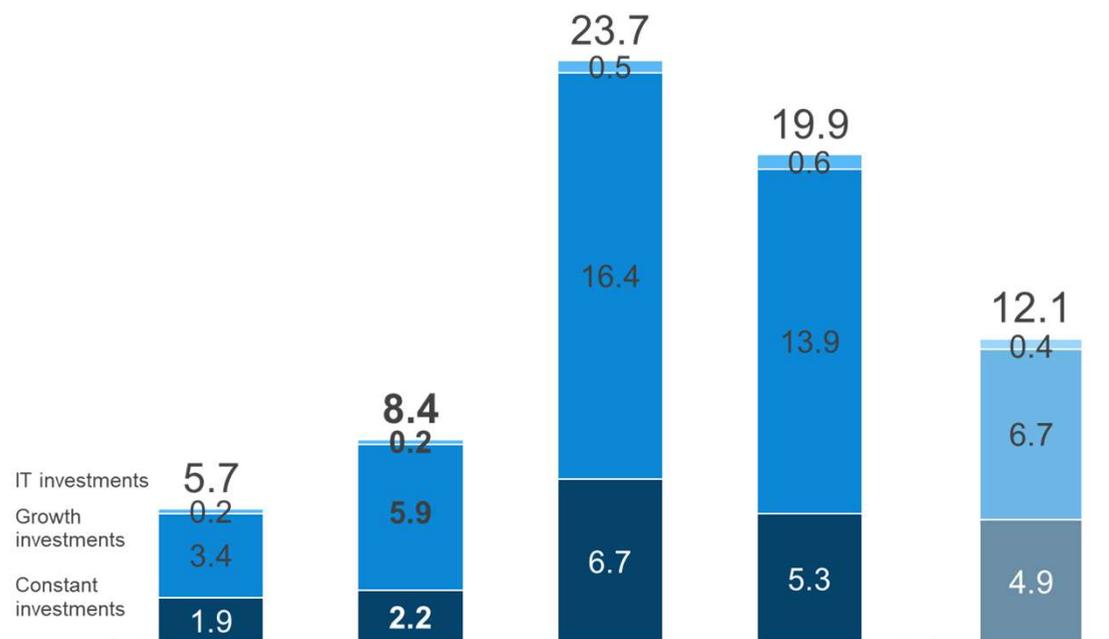


Cash flows from operating activities	3.9	Cash flows from investing activities	-8.8	Cash flows from financing activities	9
Profit (loss) before income taxes	-1.4	Purchase of tangible fixed assets	-8.3	Net increase (decrease) in short-term loans	-1.9
Depreciation	4.4	Other, net	-0.5	Proceeds from long-term borrowings	22.4
Decrease (increase)	1.8			Repayments of long-term borrowings	-10.5
Decrease (increase) in inventories	2.1			Dividends paid	-0.3
Increase (decrease) in trade payables	-1.1			Other, net	-0.4
Income taxes paid	-0.7				
Other, net	-1				

Note: Amounts are rounded down to the nearest 100 million JPY.

Note: Amounts are rounded down to the nearest 100 million JPY.

Note: Amounts are recorded as assets.



	2Q FYE2025 Result	2Q FYE2026 Result	FYE2026 Plan	FYE2026 Review Plan	FYE2025 Result
Constant investments	1.9	2.2	6.7	5.3	4.9
Growth investments	3.4	5.9	16.4	13.9	6.7
IT investments	0.2	0.2	0.5	0.6	0.4
Total	5.7	8.4	23.7	19.9	12.1
(overseas subsidies)	3.5	0.6	3.3	1.9	5.0

Depreciation expense	4.0	4.4	9.4	9.2	8.2
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Scope of consolidation and equity method

	FYE2025 (May 31, 2025)	2Q FYE2026 (November 30, 2025)	Change
Consolidated subsidiaries	45	45	-
Equity method-applied companies	6	7	+ 1
Total	51	52	+ 1

Status of personnel (Regular employees)

	FYE2025 (May 31, 2025)	2Q FYE2026 (November 30, 2025)	Change
Sankyo Tateyama, Inc.	4,686	4,528	-158
Consolidated subsidiaries	5,326	5,211	-115
Total	10,012	9,739	-273

Aluminum Ingot Price and Exchange Rates

			2Q FYE2025 Results	FYE2026 Plan	2Q FYE2026 Results
Aluminum ingot price (Nikkei Aluminum average)		Jun.-Nov.	457.5 JPY/kg	455.0 JPY/kg	473.9 JPY/kg
Exchange rates	USD	Apr.-Sep.	152.8 JPY	145.0 JPY	146.0 JPY
	EUR	Apr.-Sep.	166.0 JPY	160.0 JPY	168.1 JPY
	THB	Apr.-Sep.	4.3 JPY	4.0 JPY	4.5 JPY
	CNY	Apr.-Sep.	21.2 JPY	21.0 JPY	20.3 JPY

Sustainability Vision 2050

Life with Green Technology

Achieving carbon neutrality

We aim to carbon neutral by striking a balance between reducing greenhouse gas emissions resulting from our business activities and reducing the greenhouse gas emissions of the products and services that we create with environmental technologies.

Reusing resources

To help bring about a recycling-oriented society, we will encourage recycling of major materials and promote the reuse of waste.

Connecting personnel and the future

By promoting personnel training that values diversity and human rights, we will foster a dynamic corporate culture, which is how we connect the personnel—who are the driving force behind our efforts to make lives richer—with the future.

FYE2031 Targets

Greenhouse gas emissions

Scope 1 + 2 **50% reduction**
(Compared to the FYE2018 level)

Scope 3 **25% reduction**
(Compared to the FYE2023 level)

Rate of recycling of aluminum for construction materials **80%**

Aim to achieve 100% by addressing issues

Percentage of woman in management positions:

10%

Scope1: Direct emissions from in-house fuel use,
Scope2: Indirect emissions from the use of heat and electricity purchased the company
Scope 3: Emissions from processes upstream and downstream of your business activities

*1: Not the index for individual products
*2: The subject facilities are manufacturing facilities in Japan.
*3: Scrap materials generated in the internal manufacturing process are included.

■ Notes regarding these documents

Forward-looking statements included in this document, including earnings projections, are based on information currently available to the Company and certain assumptions that management believes to be reasonable, but do not constitute a guarantee of future results. Actual results may differ materially based on various factors, including changes in economic conditions domestically and internationally and exchange rate movements. The Company will make timely disclosure in the event of any material change in the situation.