



Financial Results for 3Q FYE2026

(June 1, 2025 – February 28, 2026)

April 7, 2026

In 3Q FYE2026, both net sales and operating income decreased YoY

- Net sales decreased by approx. 4.3 billion JPY as delay in the recovery of sales volume in domestic and overseas markets, despite the positive effects from the revision of selling prices, exchange rates in the Global Business and the growth in sales linked to the aluminum ingot market.
- Operating income decreased by approx. 1.9 billion JPY despite cost reduction efforts in domestic and overseas markets. This mainly reflected the decrease in sales volume, rising prices of aluminum ingots and other materials, and an increase in depreciation that was a result of investments.

Revision of the Full-year Forecast for FYE2026

- Net sales, operating income, and ordinary income are expected to fall short of the previous forecast due to the decrease in sales volume, as well as soaring aluminum ingot prices and rising logistics and energy costs. On the other hand, regarding net income attributable to owners of the parent, although extraordinary losses associated with restructuring are expected to occur, the forecast is now projected to exceed the previous forecast due to the recognition of gains on the sale of fixed assets; as a result, the full-year forecast has been revised.
- No change in dividend forecast

Summary of Consolidated Financial Results for 3Q FYE2026 and FYE2026 Forecast

Note: Amounts are rounded down to the nearest 100 million JPY.

9 months total (June 2025 - February 2026)

3 months total (December 2025 - February 2026)

(Billion JPY)	3Q FYE2026		3Q FYE2025		Year-on-year Change		3Q FYE2026		3Q FYE2025		Year-on-year Change	
	Results	Results	Results	Results		%	Results	Results	Results	Results		%
Net sales	262.9	267.2	-4.3	-1.6%	84.2	85.0	-0.8	-1.0%				
Operating income	0.0	2.0	-1.9	-95.3%	-0.2	0.2	-0.4	—				
Operating margin	0.0%	0.8%	—	-0.8p	-0.3%	0.3%	—	-0.6p				
Ordinary income	-0.3	1.4	-1.8	—	-0.4	-0.0	-0.3	—				
Net income attributable to owners of parent	-2.0	-0.4	-1.6	—	0.0	-0.4	0.5	—				

Full-Year Forecast

(Billion JPY)	FYE2026		FYE2026		Change	
	Forecast (Current) ^{*1}	Forecast (Previous) ^{*2}	Forecast (Current) ^{*1}	Forecast (Previous) ^{*2}	Change	%
Net sales	355.0	370.0	-15.0	-4.1%		
Operating income	1.0	4.0	-3.0	-75.0%		
Operating margin	0.3%	1.1%	—	-0.8p		
Ordinary income	0.1	2.0	-1.9	-95.0%		
Net income attributable to owners of parent	2.0	0.3	1.7	566.7%		

*1 Announced on April 7, 2026: The impact of the escalating tensions in the Middle East has not yet been factored in at this time
 *2 Announced on July 10, 2025

Net sales

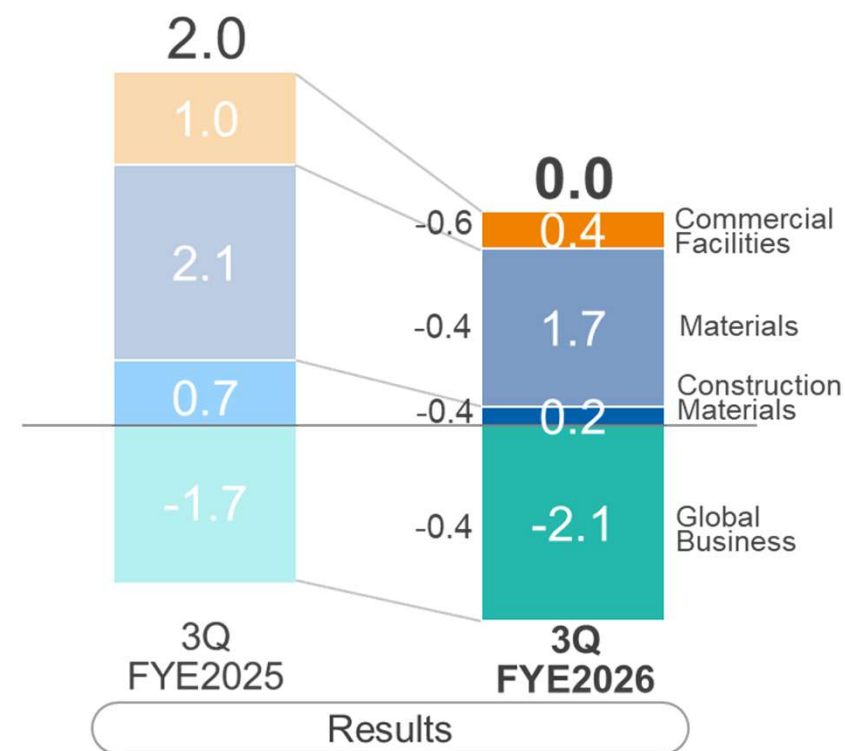
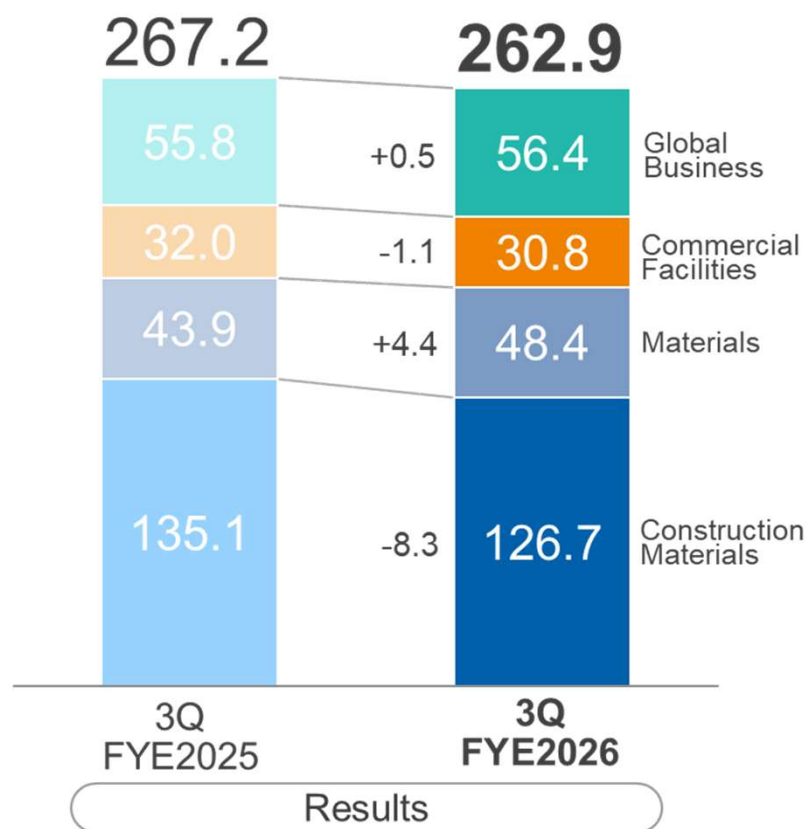
262.9 billion JPY

Change YoY **-4.3** billion JPY
(**-1.6%**)

Operating income

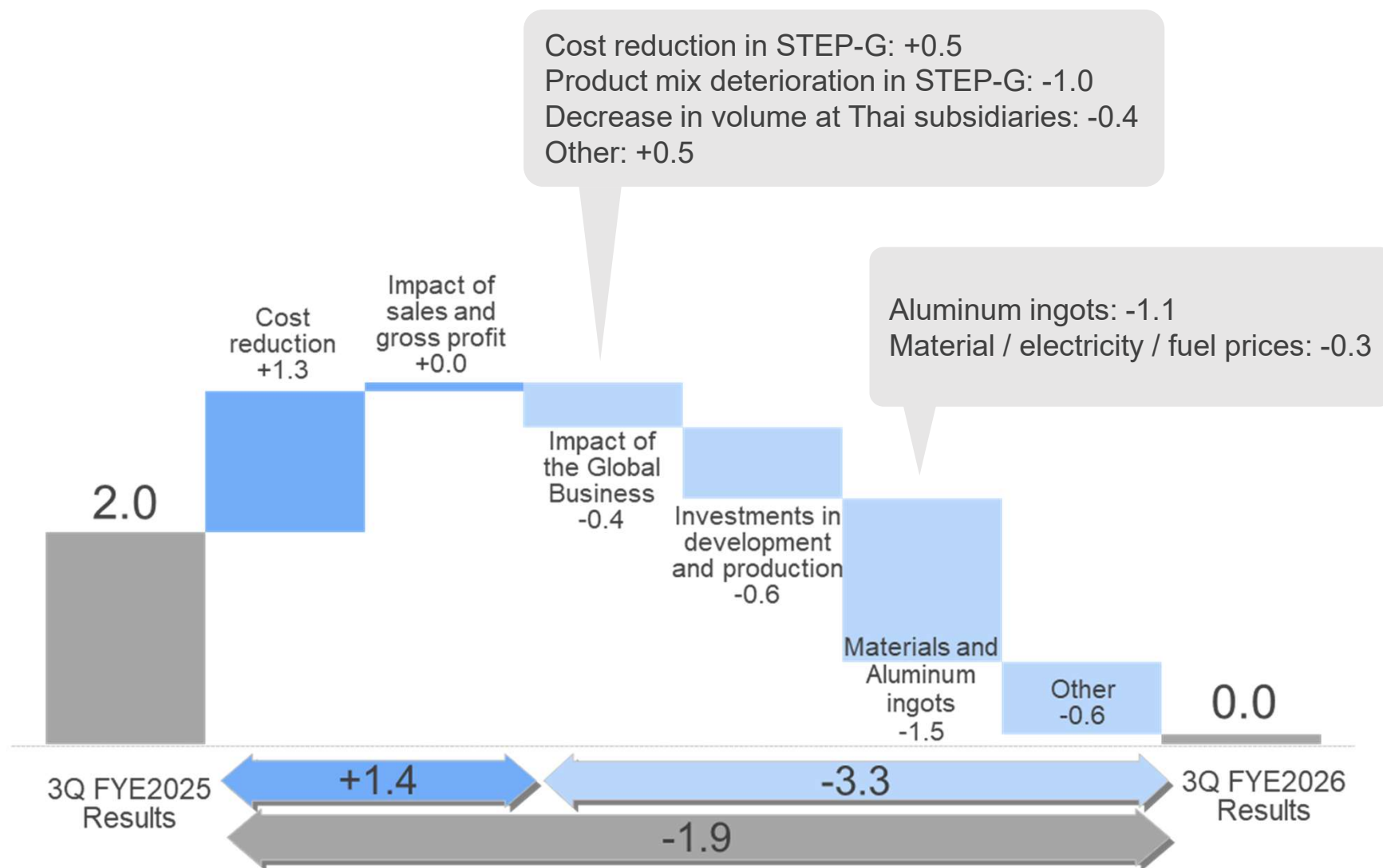
0.0 billion JPY

Change YoY **-1.9** billion JPY
(**-95.3%**)



Note: Amounts are rounded down to the nearest 100 million JPY.

Factors for Change in Operating Income for 3Q FYE2026: Year-on-Year Comparison



Change in profits from the Global Business is consolidated into "Impact of the Global Business".
 Note: Amounts are rounded down to the nearest 100 million JPY.

Overview of solicitation

*Announced on January 8, 2026

- Eligible employees: Employees aged 50 or older but under 65 as of May 31, 2026 (excluding certain employees)
- Number of applicants: Up to 150
- Application period: March 2, 2026 to March 13, 2026
- Retirement date: May 31, 2026
- Preferential measures: A special additional payment will be provided in addition to the standard retirement allowance. Reemployment support will also be offered upon request.

Results of the solicitation and impact on performance

- Number of voluntary retirements: 98
- In the financial results for FYE2026, the special additional amounts and the cost of assisting interest applicants in finding new jobs will be recorded as an extraordinary loss of approx. 500 million JPY.

*This has already been reflected in the full-year forecast for FYE2026, which was announced on April 7, 2026.

SankyoTateyama was certified as a "2026 Certified KENKO Investment for Health Outstanding Organization" in the large enterprise category (White 500).

(Organizer: Ministry of Economy, Trade and Industry, Nippon Kenko Kaigi)

In March 2026, SankyoTateyama was certified as a "2026 Certified KENKO Investment for Health Outstanding Organization", or a company that works on the health management of employees from managerial perspectives and takes the necessary measures in a strategic way, in the large enterprise category (White 500). In addition, ST Logistics Service Co., Ltd., one of its Group companies, was certified as a "2026 Certified KENKO Investment for Health Outstanding Organization" in the small and medium-sized enterprise category. The company has received this accreditation for five consecutive years.

■ SankyoTateyama

Large enterprise category
Certified as a White 500 enterprise for the third time since 2024

* White 500: The title awarded to the top 500 companies in the large enterprise category



■ ST Logistics Service

Small and medium-sized enterprise category
Certified as a Bright 500 enterprise for five consecutive years since 2022

* Bright 500: The title awarded to the top 500 companies in the small and medium-sized enterprise category.



We will continue to pursue health management in line with our philosophy, "based on cooperation encompassing clients, local communities and employees, we create new value and contribute to the realization of a world of well-being by giving customers delight and satisfaction", by building a work environment that enables employees to work with peace of mind.

● News Release (Japanese) ➡ <https://www.st-grp.co.jp/news/2026news/st20260309.html>

Helping shift to ZEB buildings during building renovation Joint development of a perovskite solar cell unit to be installed on the inside of windows

SankyoTateyama developed a beautiful, highly functional and easily installable perovskite solar cell unit to be installed on the inside of the window jointly with AISIN CORPORATION and Yamashita Sekkei Inc.

Main features

- Designed for interior installation with superior aesthetics and durability.
- Exterior scaffolding is not necessary during installation, which shortens construction periods.
- Thermal insulation can be installed inside the unit.

Expected effects

- By supporting both energy generation (solar power generation) and energy conservation (through the improvement of the performance of thermal insulation), the unit facilitates the transition to ZEB* buildings.
- Maximum use of renewable energy
- Reduction of CO₂ emissions
- Strengthening disaster resilience



Units installed in a high-rise building
(for illustration purposes only)



Interior appearance

* Net Zero Energy Building : buildings designed with the aim of achieving net zero annual primary energy consumption or the reduction of energy consumption in steps.

The companies will introduce this integrated construction material, which can both generate electricity and improve the thermal insulation performance of openings, in a wide range of buildings, including office buildings, commercial facilities, public facilities and residential complexes to help establish a sustainable society.

Helping distributors improve work efficiency and enhance their ability to propose solutions

Release of "EAI MONOSU", an interactive AI chat tool

Sankyo Alumi Company has begun to provide "EAI MONOSU", an interactive AI chat tool, to distributors as an operational support system using artificial intelligence (AI) technology. "EAI MONOSU" is able to automatically generate perspective drawings from sketches, including simulations of the exteriors of existing houses, helping streamline business processes.

Outline of "EAI MONOSU"

Automatic generation of perspective drawings from sketches

Generation of perspective drawings from sketches (for illustration purposes only)



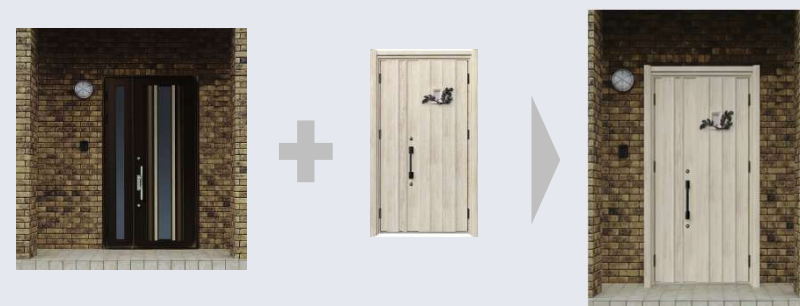
Extensive prompt templates*1

*1. Fixed phases for giving instructions to an AI



Simulation function for the exterior of existing houses

Exterior simulation (for illustration purposes only)



Realization of a co-creation platform

*2. "EAI MONOSU" is the English representation of "エーアイモノス", a trademark of Sankyo Alumi Company.

By providing these functions, Sankyo Alumi Company will help facilitate digital transformation across the construction industry. The company will also reinforce its collaborative relationships with distributors, facilitating the development of services with even greater added value.

● News Release (Japanese) ➡ <https://alumi.st-grp.co.jp/news/2026news/sa20260122.html>

Sustainability News List in the 3Q of FYE2026 (from December 1, 2025 to February 28, 2026)

January, 2026

- Donation of garbage storage units to Nanao City to support reconstruction following the Noto Peninsula Earthquake
- SuMPO EPD certification of a low-carbon aluminum extrusion for building materials acquired. The extrusion is produced using recycled aluminum from Tokaido Shinkansen train cars.



Officials from Nanao City and our company employees

Products released in the 3Q of FYE2026 (from December 1, 2025 to February 28, 2026)

February, 2026

Industry first



Construction materials

Launched a carport roofing material "silver polycarbonate board"



Carport "SKYLEAD"
Panel: Silver polycarbonate board (Matte silver)

● Sustainability News (Japanese) ➔ <https://www.st-grp.co.jp/sustainability/news/2025news.html>

● News Release (Construction materials/Sankyo Alumi Company) (Japanese)

➔ <https://alumi.st-grp.co.jp/news/2025news/news2025.html>

	Target period	2023	2024	2025
[Construction materials business (housing) index] The number of new housing starts	Apr.-Dec.	618 thousand units (-6.2%)	610 thousand units (-1.3%)	534 thousand units (-12.4%)
The number of new housing starts [Owner-occupied houses]	Apr.-Dec.	172 thousand units (-12.1%)	170 thousand units (-0.9%)	149 thousand units (-12.8%)
The number of new housing starts [House for rent]	Apr.-Dec.	263 thousand units (-1.3%)	264 thousand units (+0.6%)	232 thousand units (-12.1%)
[Construction materials business (Building) index] Floor area of non-wooden structure starts	Apr.-Dec.	49.2 million m ² (-8.1%)	44.6 million m ² (-9.3%)	39.7 million m² (-11.1%)
[Materials business index] Aluminum extrusion weight [Excluding sashes and doors]	Jun.-Feb.	266 thousand tons (+14.6%)	264 thousand tons (-0.8%)	255 thousand tons (-3.5%)
[Commercial facilities business index] The number of new building starts [Stores]	Apr.-Dec.	4,149 buildings (-9.2%)	3,985 buildings (-4.0%)	5,145 buildings (+29.1%)
[Global business index] Vehicle production Germany	Apr.-Dec.	2970 thousand units (+13.9%)	3106 thousand units (+4.6%)	3077 thousand units (-0.9%)
Vehicle production Thailand	Apr.-Dec.	1334 thousand units (-5.6%)	1055 thousand units (-20.9%)	1105 thousand units (+4.7%)
[Aluminum ingot Average value (The Nikkei)]	Jun.-Feb.	389.1 JPY/kg	468.2 JPY/kg	500.6 JPY/kg

There have been changes to the categories used in the figures published by the Japan Aluminium Association. It is estimated that the value increased approximately 4% year on year under the same conditions as in the previous year.

(): Year-on-year comparison

Net sales

Note: Amounts are rounded down to the nearest 100 million JPY.

	Quarterly				Total			
	FYE2025	FYE2026	Change YoY		FYE2025	FYE2026	Change YoY	
1Q	43.9	41.4	-2.5	-5.7%				
2Q	47.7	45.1	-2.5	-5.4%	91.6	86.5	-5.1	-5.6%
3Q	43.5	40.2	-3.2	-7.6%	135.1	126.7	-8.3	-6.2%
4Q								

Operating income

	Quarterly				Total			
	FYE2025	FYE2026	Change YoY		FYE2025	FYE2026	Change YoY	
1Q	-0.4	-1.3	-0.9	-				
2Q	1.2	1.1	-0.0	-6.8%	0.7	-0.2	-1.0	-
3Q	-0.0	0.4	+0.5	-	0.7	0.2	-0.4	-65.5%
4Q								

Both net sales and operating income decreased year on year despite the revision of selling prices and the reduction of selling, general and administrative expenses having a certain revenue-improvement effect. They were more than offset by a significant impact from the decline in sales volume that was a result of a decrease in the number of new housing starts, the rising price of ingots, and other factors.

Business environment

Number of new housing starts (YoY)

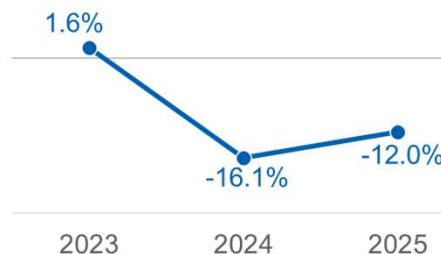


Source: Report of Statistical Survey of Construction Starts by the Ministry of Land, Infrastructure, transport and Tourism

Floor area of non-wooden structure starts (YoY)



Sales weight of aluminum sash for buildings (YoY)



Source: Current Survey of Production by the Ministry of Economy, Trade and Industry

Cumulative total from Apr. to Dec.

Aluminum ingot price (Source: The Nikkei)



Net sales

Note: Amounts are rounded down to the nearest 100 million JPY.

	Quarterly				Total			
	FYE2025	FYE2026	Change YoY		FYE2025	FYE2026	Change YoY	
1Q	13.8	15.1	+1.3	+9.4%	28.8	31.6	+2.8	+9.9%
2Q	14.9	16.4	+1.5	+10.4%				
3Q	15.1	16.8	+1.6	+10.6%				
4Q								

Operating income

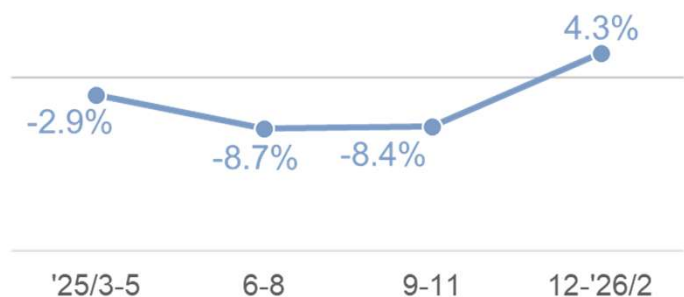
	Quarterly				Total			
	FYE2025	FYE2026	Change YoY		FYE2025	FYE2026	Change YoY	
1Q	0.6	0.1	-0.4	-73.3%	1.5	1.1	-0.3	-24.4%
2Q	0.9	1.0	+0.0	+8.1%				
3Q	0.5	0.5	-0.0	-5.9%				
4Q								

Net sales increased year on year, driven by the rising unit selling price, which is linked to the ingot price, as well as an increase in the sales volume in the transportation sector, including the automotive segment, an area we are focusing our efforts on. Operating income decreased year on year due to an increase in depreciation and other costs.

Business environment

Domestic aluminum extrusion weight (YoY)

<General machine>



<Automotive>



Net sales

Note: Amounts are rounded down to the nearest 100 million JPY.

	Quarterly				Total			
	FYE2025	FYE2026	Change YoY		FYE2025	FYE2026	Change YoY	
1Q	10.3	9.9	-0.4	-4.1%	23.0	22.2	-0.8	-3.5%
2Q	12.7	12.3	-0.3	-3.1%	32.0	30.8	-1.1	-3.6%
3Q	8.9	8.6	-0.3	-3.9%				
4Q								

Operating income

	Quarterly				Total			
	FYE2025	FYE2026	Change YoY		FYE2025	FYE2026	Change YoY	
1Q	0.2	-0.0	-0.3	-	1.0	0.7	-0.3	-34.0%
2Q	0.8	0.7	-0.0	-6.6%	1.0	0.4	-0.6	-61.7%
3Q	-0.0	-0.3	-0.2	-				
4Q								

We focused on capturing demand for new store openings and store renovations in retail industry categories where aggressive investments are being made. However, we have seen delays and project downsizing for properties for which we plan to receive orders by our major clients. In addition, while we are driving profitability improvement measures, including the revision of selling prices, sales volume declined and logistics and other costs increased. As a result, both net sales and operating income decreased year on year.

Business environment

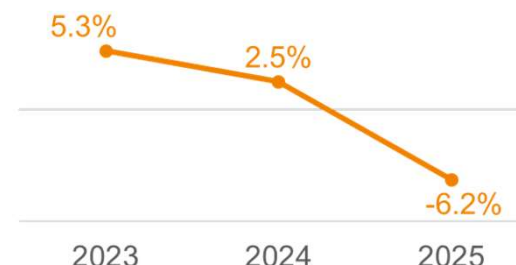
Number of new building starts (Stores) (YoY)



Floor area of non-residential structure starts (Stores) (YoY)



Retail sales amount (YoY)



Cumulative total from Apr. to Dec.

Source: Report of Statistical Survey of Construction Starts by the Ministry of land, Infrastructure, Transport and Tourism

Source: Report of Statistical Survey of Construction Starts by the Ministry of land, Infrastructure, Transport and Tourism

Source: Report of Current Survey of Commerce by the Ministry of Economy, Trade and Industry

Net sales

Note: Amounts are rounded down to the nearest 100 million JPY.

	Quarterly				Total			
	FYE2025	FYE2026	Change YoY		FYE2025	FYE2026	Change YoY	
1Q	20.2	19.1	-1.0	-5.4%	38.5	37.8	-0.6	-1.7%
2Q	18.2	18.7	+0.4	+2.4%				
3Q	17.3	18.5	+1.2	+7.0%				
4Q								

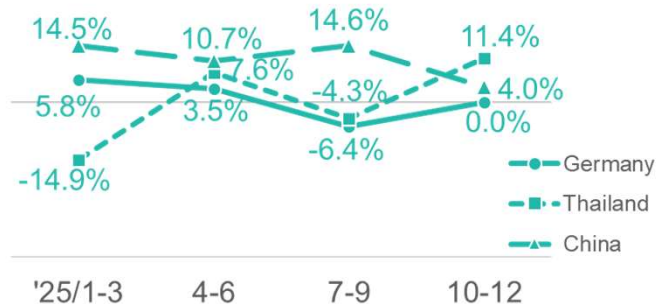
Operating income

	Quarterly				Total			
	FYE2025	FYE2026	Change YoY		FYE2025	FYE2026	Change YoY	
1Q	0.1	0.0	-0.0	-18.2%	-1.5	-1.3	+0.2	-
2Q	-1.6	-1.4	+0.2	-				
3Q	-0.1	-0.8	-0.6	-				
4Q								

Net sales increased year on year due to the positive effects of exchange rates that were a result of the depreciation of the yen and an increase in the sales volume of construction materials and distribution from European subsidiaries. Operating profit declined year-on-year due to changes in the sales mix resulting from a decrease in sales volumes of the transportation sector—including automotive and aerospace—at our European subsidiary, and a decline in sales volume at our Thai subsidiaries.

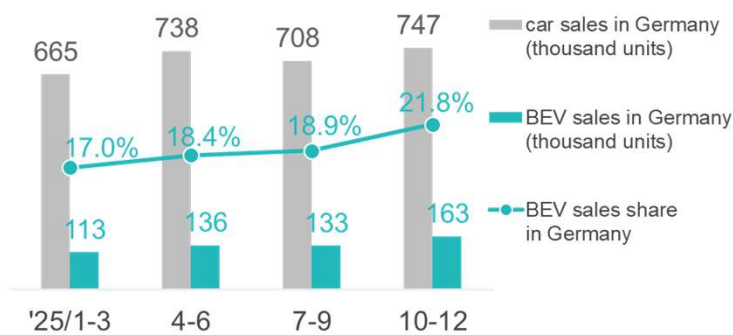
Business environment

Car production (YoY)



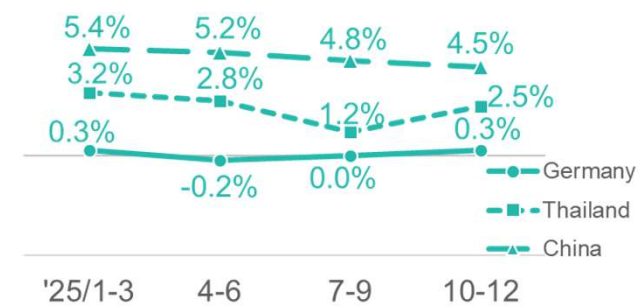
Source: VDA, MARKLINES

Car sales and EV car sales and their share in Germany



Source: KBA (Kraffahrt-Bundesamt)

GDP (YoY)



Source: EUROSTAT, NESDC, CEIC

Aluminum Ingot Price and Exchange Rates

		average	3Q FYE2025 9months Results	FYE2026 Plan	3Q FYE2026 9months Results
Aluminum ingot price (Nikkei Aluminum average)		Jun.-Feb.	468.2 JPY/kg	455.0 JPY/kg	500.6 JPY/kg
Exchange rates	USD	Apr.-Dec.	152.6 JPY	145.0 JPY	148.7 JPY
	EUR	Apr.-Dec.	164.9 JPY	160.0 JPY	171.8 JPY
	THB	Apr.-Dec.	4.3 JPY	4.0 JPY	4.6 JPY
	CNY	Apr.-Dec.	21.2 JPY	21.0 JPY	20.8 JPY

Sustainability Vision 2050

Life with Green Technology

Achieving carbon neutrality

We aim to carbon neutral by striking a balance between reducing greenhouse gas emissions resulting from our business activities and reducing the greenhouse gas emissions of the products and services that we create with environmental technologies.

Reusing resources

To help bring about a recycling-oriented society, we will encourage recycling of major materials and promote the reuse of waste.

Connecting personnel and the future

By promoting personnel training that values diversity and human rights, we will foster a dynamic corporate culture, which is how we connect the personnel—who are the driving force behind our efforts to make lives richer—with the future.

FYE2031 Targets

Greenhouse gas emissions

Scope 1 + 2 **50% reduction**
(Compared to the FYE2018 level)

Scope 3 **25% reduction**
(Compared to the FYE2023 level)

Rate of recycling of aluminum for construction materials **80%**

Aim to achieve 100% by addressing issues

Percentage of woman in management positions:

10%

Scope1: Direct emissions from in-house fuel use,
Scope2: Indirect emissions from the use of heat and electricity purchased the company
Scope 3: Emissions from processes upstream and downstream of your business activities

*1: Not the index for individual products
*2: The subject facilities are manufacturing facilities in Japan.
*3: Scrap materials generated in the internal manufacturing process are included.

■ Notes regarding these documents

Forward-looking statements included in this document, including earnings projections, are based on information currently available to the Company and certain assumptions that management believes to be reasonable, but do not constitute a guarantee of future results. Actual results may differ materially based on various factors, including changes in economic conditions domestically and internationally and exchange rate movements. The Company will make timely disclosure in the event of any material change in the situation.